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## USD President's Report and Honor Roll of Donors 1996

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# The Harvest

*From the Seeds of Research, Professors and Students*

*Reap Knowledge and Mill Innovation*

UNIVERSITY OF SAN DIEGO  
PRESIDENT'S REPORT AND HONOR ROLL OF DONORS

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## LETTER FROM THE PRESIDENT



Dear Friends of the University,

The traditional gift for the first anniversary is paper, and I have certainly received a lot of paper during my first year as president of the University of San Diego! My in-box is always filled with paper, on which I find:

**I. CORRESPONDENCE FROM ALUMNI, PARENTS AND FRIENDS.** This is my favorite gift. I enjoy hearing from you and learning about your interests and concerns. Your suggestions have been very valuable, and I like getting to know you better. In the future, this anniversary symbol will have to be changed to include electronic forms of messages, including e-mail and Internet communications.

**II. PHOTOGRAPHS AND NEWSCLIPPINGS.** Since the Presidential Debate, which was held on campus in October, I have received pictures of President Bill Clinton, Bob Dole, former President Gerald Ford and other national leaders and media spokespersons, who were photographed at various locations on campus talking to students and friends of the university. The newsclipping file is several inches thick, and includes articles about the university and the debate

in many languages from newspapers and magazines around the world.

**III. GRANTS AND CONTRACTS.** I am proud of the recognition and financial support our faculty and staff have received for their scholarly work. It is always a joy to open an envelope and find a notice of a grant or a contract. Among the major awards received this year are: a \$400,000 grant from HUD to Anne Hendershott and the urban studies program to support a Community Outreach Partnership Center program; a \$500,000 two-year grant from The James Irvine Foundation to support a program to develop the cultural competencies of our students, faculty and staff; a \$300,000 grant from the California Wellness Foundation to Robert Fellmeth and the Children's Advocacy Institute to support a Media Clearinghouse on Children; \$113,500 from the Department of Health and Human Services to Louise Rauckhorst for the Adult Nurse Practitioner Program, Gerontological Subspecialty Option; and \$370,000 from the County of San Diego to Richard Danford to provide legal services to the mentally

disabled. Many more grants and contracts, in amounts ranging from \$2,000 to \$100,000, have been awarded to our faculty and staff to support research and academic program development.

One of the distinctive characteristics of scholarly work at USD is the involvement of students in research projects. This President's Report gives me an opportunity to share with you a few examples of student/faculty projects which show the quality and educational impact of this work.

**IV. OFFICIAL NOTICES AND PLANNING DOCUMENTS.** With a lot of help from our friends in the community, alumni, parents, faculty and staff, the university received notice of unanimous approval from the City of San Diego Planning Commission, and unanimous approval from the City Council, for the University of San Diego Master Plan. This plan outlines the major building projects the university anticipates initiating over the next 25 to 30 years. Visitors to campus will be pleased to learn that this plan includes a new parking garage. More important, it includes plans for expansion to accommodate

our programs in the sciences, business and education, and to provide new facilities for student residences, athletics, academic meetings and recreational activities.

The master plan provides the physical plant foundation necessary for the implementation of the university's long-range strategic plan. The academic goals of the strategic plan were approved by USD's board of trustees at its December meeting, and each of the schools and departments is beginning to implement plans. Among the new initiatives are an urban studies program, an industrial engineering program, an ethics-across-the-curriculum program, and plans for a doctoral program in physical therapy and a center for real estate finance.

**V. COMMENDATIONS AND AWARDS.** How pleased I was to receive notice that the university was selected by the John Templeton Foundation Honor Roll of 125 universities in the United States noted for moral education and character formation of students. I was not surprised to learn that USD is among 20 universities identified by a national study as "family-friendly" in policies for employees and students. Those who have visited the campus coffeehouse, Aromas, will recognize the appropriateness of the recognition

from the National Association of Collegiate and University Food Services, which awarded USD the Loyal E. Horton award for the top collegiate coffeehouse in the United States. We received several awards for environmental safety and energy conservation, and San Diego County presented the university an Orchid Award for planning in honor of the beautiful Colachis Plaza and Shumway Fountain.

**VI. WORSHIP BROCHURES.** The beautiful liturgies developed by the Office of University Ministry include inspiring prayers, songs and scripture readings. I keep the booklets as a remembrance of the events, such as the Mass of the Holy Spirit, the Interfaith Prayer Service, Founders Day Mass, Parents Masses, Homecoming Mass and many other special spiritual programs. I also will remember the program for the Presidential Debate, in which our printed message told the national audience that USD is a Catholic university committed to a belief in God and respect for the dignity of human life.

In looking to the year ahead, I am greatly encouraged by the resourcefulness, competence and commitment our faculty, students and staff demonstrated during the memorable events surround-

ing the Presidential Debate. The quality of programming and facilities we were able to deliver was appropriate to the national spotlight focused on the campus and the university community. We have been ranked among those universities considered to have national status for the past several years, and we recruit faculty, students and staff from among the best the nation has to offer. We also seek to develop our international connections. As we look forward to the 25th anniversary of the merger of the founding colleges this summer, and the 50th anniversary of the university's first charter in 1999, we recognize the great achievements of those who had the vision to establish this university.

*Alice B. Hayes*

Alice B. Hayes





*Patricia M. Shaffer*

Acute lymphoblastic leukemia is a cancer deadly to many of the children it afflicts each year. But there is a cure. If the diseased cells can be starved of their food supply, the leukemia will disappear from the young body it invaded. Physicians regularly prescribe the L-asparaginase protein to destroy the cancerous cells. However, allergic reactions to the protein are common, rendering the treatment ineffective. Sister Patricia M. Shaffer, a 37-year veteran of USD's chemistry department, believes there is a better source for L-asparaginase, one that the human body will accept. She and her student researchers are on a quest to clone the genes for this alternative treatment.

## CLONING FOR KIDS

Stopping the growth of leukemia cells in a human body is all about starving the cells of their nitrogen source. The nitrogen is like food that nourishes the cells, giving the deadly organisms the energy to divide and multiply.

The protein L-asparaginase is used regularly by physicians to cut off nitrogen to the diseased cells in the treatment of childhood leukemia. If all the cells are killed, the leukemia is cured. The young patients are often allergic to the only form of L-asparaginase now on the market, however, thus preventing the protein from doing its job. Sister Patricia M. Shaffer, a USD professor of chemistry, has identified an alternative source of the protein and is methodically working her way toward cloning the genes that could be substitutes for the current form of L-asparaginase.

## LAB PARTNERS

Sister Shaffer's quest began in 1988. From the outset she understood such an ambitious project could not be completed without assistance. Over the years, she's enlisted the help of dozens of students, ranging from high school science buffs to a postdoctoral fellow.

Since 1991, two high school students have been invited to USD each summer as part of Project SEED (Summer Educational Experience for the Disadvantaged). They are paired with undergraduates who volunteer to work with Sister Shaffer. The students learn invaluable lessons in research methodology, equipment operation and patience — lessons that can be learned only in a hands-on situation.

Sister Shaffer too has learned to be patient, knowing there is a limit to the amount of work she can complete each semester while also teaching, and knowing that with students, projects sometimes have to be repeated when mistakes are made. None of this bothers the professor who sits relaxed in an office filled floor to ceiling with books, research journals and stacks of file folders. She is quick to point out that students perform tasks she has yet to master, such as running and maintaining certain equipment.

"They sometimes do work for me that I can't do," Sister Shaffer says, smiling proudly at the aptitude of her young protégés.

Many of the nearly two dozen undergraduates who have worked with Sister Shaffer spend two semesters plus a summer in her Camino Hall laboratory. They do, however, take off their goggles and lab coats for periodic trips to research conferences, such as the National Conference on Undergraduate Research, where the students present their work to peers and other university professors.

## A MORE HUMAN PROTEIN

From 1989 through 1994, these future scientists aided Sister Shaffer, who used what she calls the classical technique for cloning genes. The professor abandoned the method when no significant results occurred. Currently she and her graduate assistant, Tammy Velasquez, are working with a simple fungus known as *Aspergillus nidulans* as an alternate source for L-asparaginase.

Sister Shaffer has particular confidence in the fungus, a higher organism than the existing source for the L-asparaginase protein, the bacterium *E. coli*.

"A good number of people are allergic to the *E. coli* source because it doesn't look like any protein that is human," she says. "*E. coli* is bacteria. As you go up to yeast and fungi you are in what are called higher organisms. They produce protein a little bit more like the human one and perhaps won't cause the rejection or allergic reaction."

Though she has remained patient for many years, Sister Shaffer is beginning to look toward the future with a particular gleam in her eye. She is set to retire in 1999 and is more focused than ever on successfully cloning the genes before leaving the lab for good.

She speaks with the confidence of a seasoned researcher. When the project is complete, the genes can be used to produce large amounts of L-asparaginase and the pediatric branch of the National Cancer Institute will be notified, she says. After that, Sister Shaffer and the university will consider patenting her work.



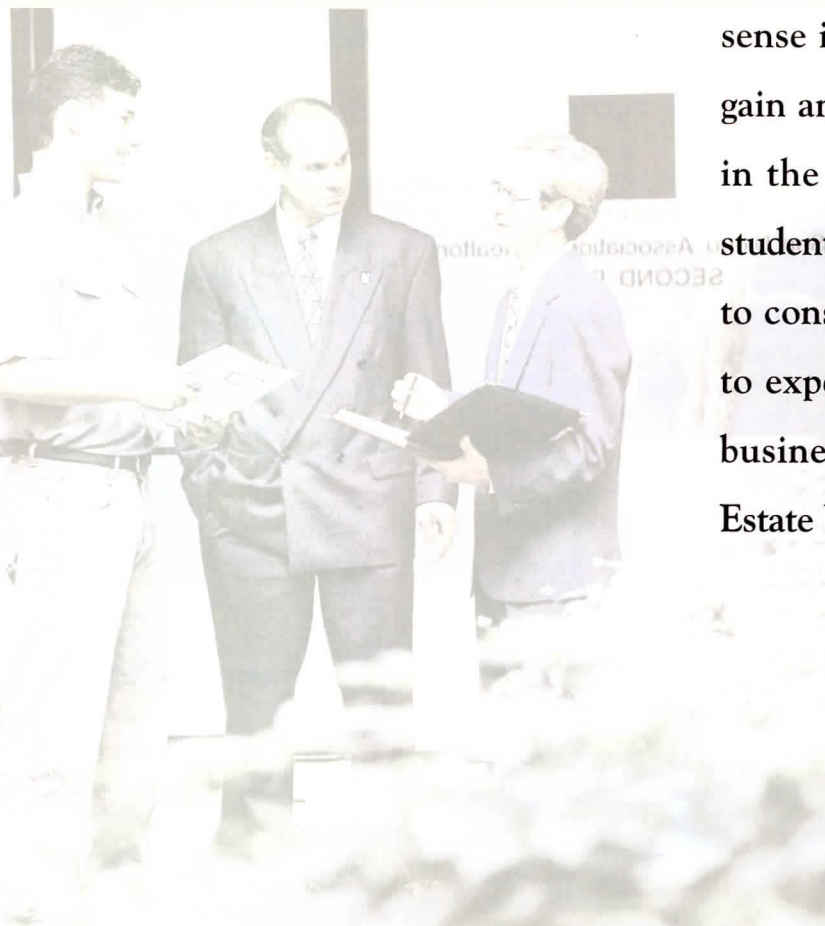


*Mark J. Riedy*



*Joan Anderson*

Many of the large real estate firms in San Diego have departments that predict the future demands of the construction industry. So it was somewhat surprising when the advisory board for the School of Business Administration's Ernest W. Hahn Chair of Real Estate Finance suggested that USD get into the business of forecasting real estate demand. But the more chairholder Mark Riedy and the board considered the idea, the more sense it made. The industry would gain another, more objective player in the forecasting game, and students would have the opportunity to consult with industry gurus and to experience the high stakes of business forecasting. The Real Estate Forecasting Project was born.



# School of Business Administration

## REAL-WORLD REAL ESTATE

Economics professor Joan Anderson has taught undergraduate and graduate sections in business forecasting for many years. This fall, however, she sensed a different air about the students in her classes. They were about to take their classroom exercises to a new level.

Anderson's forecasting students, who are studying highly specialized business techniques, for the first time brought those techniques into the business world through the school's fledgling Real Estate Forecasting Project. As the real estate industry in San Diego watched, Anderson and her students worked to prepare timely forecasts for local real estate demand in 1997. Anderson herself will present the results at the School of Business Administration's first real estate conference in January, organized by Mark Riedy, who holds the Ernest W. Hahn Chair of Real Estate Finance.

"The students know that we upped the ante considerably this year," says Anderson, explaining that her undergraduates analyzed residential real estate while the more advanced graduate students tackled projections for the commercial real estate sector. "Their results will be announced in front of industry experts, so they knew what they were doing was for real."

## A HIGH-STAKES GAME

As in any game where stakes are high, the potential payoffs for students also are bountiful. The project employed two undergraduate students last summer to research the past data on which the forecasts will be made. Both summer researchers gained an edge on the job market because of the contacts they made while collecting the information.

"I hadn't thought much about real estate as a career, but the research I performed showed me many possibilities in the industry," says senior Aaron Blumenkranz, who worked to assemble a database at the San Diego Association of Realtors over the summer. "The forecasting experience also will make me more marketable when I graduate."

Both the undergraduate and graduate forecasting classes consulted throughout the semester with the major players in San Diego's real estate industry, providing a unique opportunity for students to learn from and develop relationships with potential employers and mentors. The enthusiasm and willingness to help on the part of professionals in the field greatly enriched the process.

"The first few guest speakers filled us in on the historical aspects of the real estate business in San Diego, and later in the semester we worked with industry experts to refine the

accuracy of our forecasts," says graduate student Colleen Mezouari. "We couldn't have finished the project without their help."

Although the opportunity to hobnob with San Diego's business elite was heady, the students also felt the pressure to make the Real Estate Forecasting Project's initial venture a success. While undergraduates learned about their assigned regions by talking to real estate agents and visiting the neighborhoods, the 12 graduate students broke into teams and became experts in their areas of business real estate.

## THE WORLD IS WATCHING

The work at times seemed daunting, but Anderson says the students kept up their enthusiasm for the project, and adds they had a vested interest in getting their numbers right. The importance of the Real Estate Forecasting Project to the local industry means high visibility for the results — and the participants.

"When you combine teaching with this kind of applied research, you don't really have to sell it to the students," says Anderson, who enlisted help for the project from fellow professors Andrew Narwold, Andrew Allen and Alan Gin, who already produces the highly respected USD Index of Leading Economic Indicators. "When the industry is standing by and waiting for the results, students don't ask why they're doing it."

Riedy hopes the student and faculty enthusiasm, coupled with industry interest, will spur the project on to success and recognition in the future. His goal is to make the students an indispensable source of information in the San Diego real estate market.

"Right now we're learning from the industry and relying on the firms in town to help us with access to the data we need. We hope to take that information and create a product that in the future will bring the industry to us for the numbers," Riedy says. "The best career preparation for our students is figuring out how to make these projects work. The best incentive for them is working with an industry that really cares about their results."





*Mary Abascal-Hildebrand*

Worker cooperatives and employee-owned businesses are hardly new concepts to researchers familiar with economic trends or organizational leadership. But the extraordinary success of a 26,000-member cooperative corporation in Mondragón, Spain, has captured the attention of Mary Abascal-Hildebrand, associate professor in the School of Education. She and 18 students traveled to Europe in June for an intensive study of the 40-year-old corporation and returned overflowing with ideas to put the unique management and leadership concepts to use.

## STUDY ABROAD

When Mary Abascal-Hildebrand assigns a research project to her leadership studies students, she does more than point them toward the library. This summer, the School of Education associate professor traveled with 18 graduate students to Mondragón, Spain, where for 11 days they immersed themselves in the Basque culture and studied a unique worker cooperative system.

Abascal-Hildebrand learned of this vast complex of worker-owned factories, financial institutions and schools in early 1995, her first year at USD. She included the Mondragón Cooperative Corporation as one of several examples to explore in a summer doctoral course on organizational change. But soon she was so fascinated by the unique co-op that she began to formulate a plan for a seminar course the following summer to study MCC exclusively. Part of that plan included winning a grant from the USD Internationalizing Committee to visit Spain and study MCC firsthand, prior to taking students there.

## THE SEARCH FOR HUMAN DIGNITY

Surrounded by mountainous terrain in Spain's northern Basque country, Mondragón is a small town of 30,000 residents; 26,000 of whom work as MCC members. The cooperative was founded 40 years ago by five young engineers. They were inspired by a Catholic priest who believed knowledge is power and that human dignity is bound to the right of decent employment.

Today, MCC boasts 96 separate entities, including factories that manufacture household appliances and machine tools, elementary and secondary schools, banks, and research and development laboratories.

The worker-owners make up the management groups, earn better-than-average wages and own stock in the highly successful cooperative. MCC has never laid off an employee because it believes in educating its members in response to advances in the workplace. The MCC motto — "Our labor gives birth to virtue and our virtue gives birth to honor" — guides the daily work of each member.

## COOPERATIVE LEARNING

Spurred by curiosity to learn if life in the co-op is as ideal as it sounds, and to discover practical leadership skills that might be implemented back home, the USD group spent mornings in one of MCC's training facilities talking with workers and managers from different companies within the system. In the afternoon, they visited the factories, banks, schools and health care facilities. Each student went to Mondragón with a special

area of interest, including engineering, business and community development, elementary and secondary education and MCC's social security program.

Abascal-Hildebrand, co-director of USD's leadership studies program, notes that even as successful as MCC has become, its managers still frequently feel isolated from the rest of the workers once promoted to the higher ranks of the company.

"In cooperatives, the social dimension is often easier to accomplish, but the participative governance is much more difficult," she says. "This is what intrigues us from our leadership studies program perspective because of the interest we have in socially responsible leadership. It's a marvelous opportunity for our students to see that a complicated, sophisticated, humane organization can also admit it still needs to know more about leadership and management."

Armed with firsthand knowledge of MCC, the USD students returned to write comparative studies of the Spanish cooperative and an organization of their choice. One student is carrying on her work and introducing some of the MCC concepts to co-workers within San Diego community mental health programs. Another is taking the concepts he learned about cooperative education to the South County high school where he is a teacher.

Abascal-Hildebrand is brimming with ideas to expand the study of MCC to include School of Business Administration faculty and students, and to take the cooperative concept into the Linda Vista neighborhood and help residents create a preschool and child care center.

The School of Education is particularly interested in continuing an exchange program with the cooperative and its new University of Mondragón, the professor notes, because MCC is preparing to add a leadership program to its degree offerings.

"There are tremendous opportunities for USD students and faculty members through future exchanges," Abascal-Hildebrand says.





*Sharon Kalemkiarian*

*Anne-Marie Alexander*

Anne-Marie Alexander has been drawn to the study of law all her life. But along the way, she took a turn at teaching grade school and fell in love with the profession. She wanted somehow to combine her interest in law and her drive to serve school-age children. Alexander found the answer in the Child Advocacy Clinic at USD's School of Law.

## PROJECT HOPE

In her final semester at USD's School of Law, Anne-Marie Alexander was looking for a meaningful project to take on as part of her clinical work. The former grade school teacher wanted to combine her interest in advocacy with issues that affect children, and she presented her quandary to Sharon Kalemkiarian, director of the law school's Child Advocacy Clinic.

Kalemkiarian had the answer. To improve student achievement, the San Diego Unified School District initiated in 1994 an innovative policy to reduce class size in the first and second grades from 32 students to 25. While this reduction was met with accolades from teachers and parents, some controversy persisted from the school board's decision to reallocate resources to fund the smaller class sizes. The school board was considering reducing class size in other primary grades, but first needed current research on the possibilities and consequences of this action, as well as on similar efforts in other cities across the nation. The board wanted to know, in effect, if the benefits outweighed the costs.

## THE BEST POLICY

Alexander seized the opportunity to work on this project. She was particularly interested because it concerned policy, an area of legal work in which she was gaining interest. "The policy level is where the decisions are made," she explains. "That's where the power to change things lies."

Fortunately, Alexander was in the right place to explore this interest, Kalemkiarian notes, since USD's School of Law has one of the few child advocacy clinics in the nation that offers policy projects.

Alexander didn't know when she accepted the mission, however, that her deadline was perilously close. She received the assignment and began active research in early February 1995, and the research report had to be presented to the school board on March 7, 1995.

As her supervisor, Kalemkiarian helped Alexander focus her research efforts, and facilitated her early contacts with the school board president's office. "Sharon wanted to make sure that this was a serious undertaking and that I would get something valuable out of it," Alexander says.

Once established, Alexander was off and running. Starting with some outdated research, she began tracking down current work across the country using the education network on a computer at Copley Library. She talked to teachers and parents in the San Diego Unified School District, officials at schools with successful programs, representatives at the U.S. Department of Education and other national authorities.

A few days before the March 7 school board meeting, Kalemkiarian reviewed Alexander's research document and suggested some changes that Alexander says were crucial. Alexander made the changes and advance copies were sent to the board.

## SPEAKING OUT

At the packed meeting, a number of representatives from both sides of the issue made three-minute presentations. After Alexander presented a brief report on her findings, her information was challenged and she successfully defended her work, bringing out several critical points in her rebuttal.

"That was where the training at USD to be an advocate came into play," Alexander says. "I was there as a representative for the parents, for the students, for the issue. For me to sit down because maybe I didn't want to look aggressive or confrontational or because I was nervous would have been an abdication of my role as an advocate."

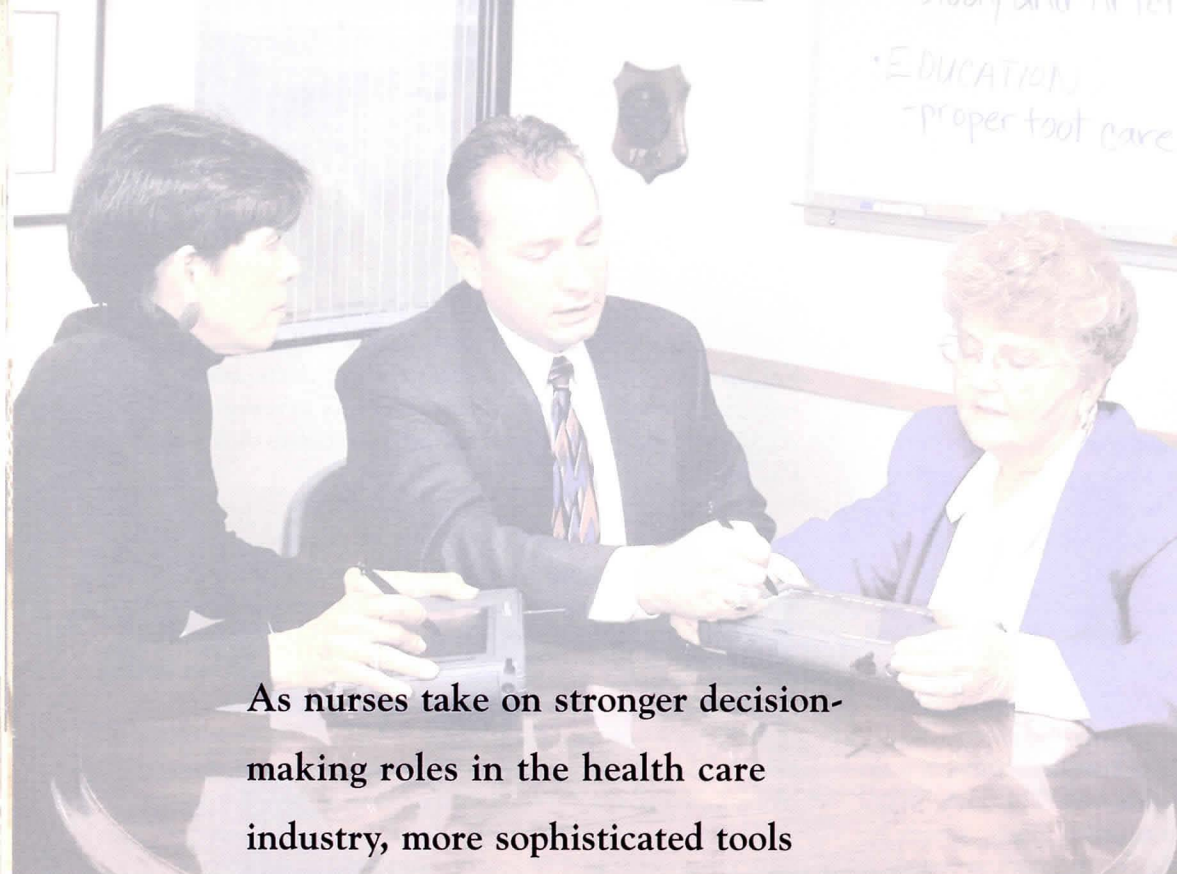
In the end, Alexander's efforts prevailed. In part due to her report, the board voted to continue with its class size reduction program.

"Anne-Marie had a unique clinical experience," Kalemkiarian says, "in that she actually was part of a public decision on a matter of extreme importance — smaller class size for better learning. She not only learned how the law was made and how the policy was implemented, but she was able to be a part of the process."

The importance of Alexander's work was apparent after the meeting when a number of parents shook her hand and thanked her for speaking out for the children.

"That's the whole point of the Child Advocacy Clinic," Alexander says. "That's what we're trained to do; to represent those who do not have a voice to speak."





As nurses take on stronger decision-making roles in the health care industry, more sophisticated tools

are developed to assist them. USD nursing professors and a graduate fellow teamed with other local nursing, engineering and computer software experts to produce interactive decision software for nurses. Currently concentrating on cardiovascular problems and diabetes, the software leads nurses through the analysis of a patient's complaints, from examination of symptoms to education or treatment. As the team has constructed the program for nurses in the field, they've learned a few lessons themselves.



*Colette Jones*



*Mary Jo Clark*

# Philip Y. Hahn School of Nursing

## DECISIONS, DECISIONS

When tests, projects and student consultations start piling up, every professor laments the inability to be in two places at once. Colette Jones, however, is completing a project that will soon put her in hundreds of places at once. And just like all of her ventures, she has taken a student with her.

Jones is the USD project director for an interactive software program that will help nurses identify appropriate treatment, education or other interventions for patients with cardiovascular problems or diabetes. The nursing decision software is being developed under a Department of Defense contract by Point Loma Industries, which subcontracted with USD, San Diego State University and ScrippsHealth for nursing and engineering expertise.

When completed, nurses across the nation will have this expertise at their fingertips, leading them through the decision-making process from symptoms to treatment options. Jones, a professor at USD's Philip Y. Hahn School of Nursing, is quick to point out that the software is being developed as a team, which includes from USD Mary Jo Clark, associate dean of the nursing school, and doctoral student Elaine Bond.

## CRITICAL CARE

The project started in 1993 with the first funding proposal. Once funding was approved, the nurses and engineers met once a week to construct the cardiovascular module. The advanced nurses — all of whom are clinical specialists or nurse practitioners — identified the areas of cardiovascular information necessary for critical decision processing. The engineers translated that expertise into a user-friendly computer program called Clinical Assessment Recording Environment, or CARE.

"This program brings the most recent technology to the novice nurse as well as those nurses who may not be experts in a particular area," says Jones, a nurse practitioner. "You may get someone who's been in obstetrics for three years, for example. She may be a great nurse but hasn't had cardiovascular experience. This can be used to help update her skills."

The end users aren't the only ones to learn from this project. Jones and her associates learned a great deal as they explored how they make decisions and researched the most current treatments in health care today. The collegial nature of the group meant that each participant became a teacher during the process, including graduate fellow Elaine Bond, who was on sabbatical from Brigham Young University's College of Nursing to pursue her doctoral degree at USD.

Bond brought to the table expertise about what under-

graduate nurses are expected to know when they earn their degrees, which gave the group a starting point for the knowledge base. She also brought information from a different area of the country, which affects some decisions. Optimum oxygen saturation at sea level, for example, differs from the optimum level at other altitudes, Bond points out. That difference needed to be factored into the software. Bond also contributed by researching specific symptoms for the critical decision process, evaluating the computer's help system and conducting literature searches.

Jones believes strongly in involving a graduate student in every project she works on. "I think it makes the educational process more human and more applicable," she explains. "Graduate education should not be lecturing to students all the time."

## GOING PLACES

While the project's cardiovascular module is nearly complete — it's in its fifth prototype, is currently being site-tested at an Army medical center, and will be tested at ScrippsHealth — the diabetes module is still in the developmental stages. Jones expects more modules will be developed as funding becomes available.

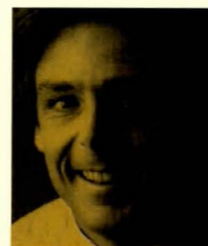
With the delivery of the cardiovascular module, one of the first groups to benefit from the USD nursing expertise will be USD students. Because of Jones' and Clark's participation, the nursing school will get a site license to use the software for student training. So, while Jones and Clark are handling tests, projects and student consultations at Alcalá Park, their expertise will be available to nurses here and across the nation, giving the professors the enviable position of being in many places at once.



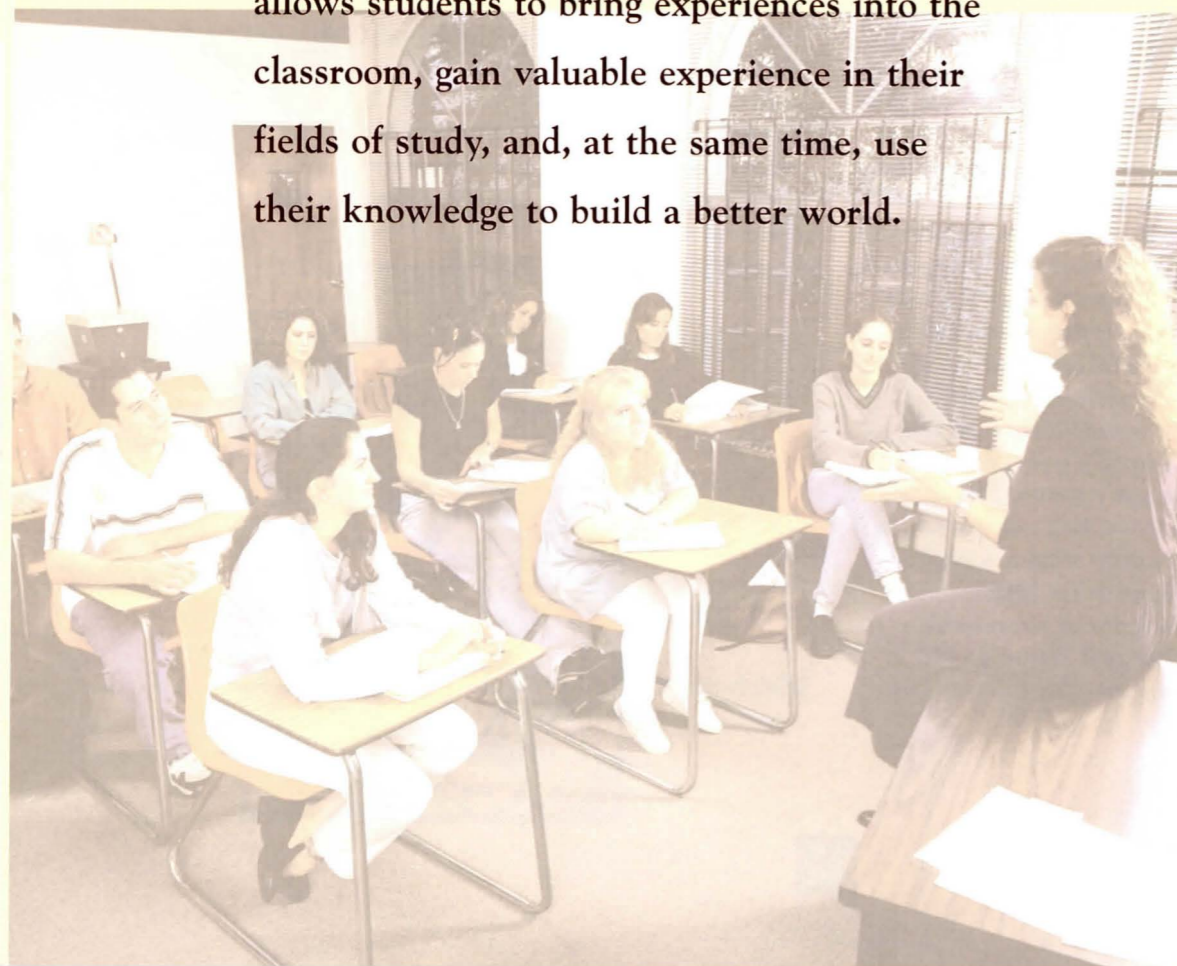
A pair of three-year grants — one from the Corporation for National Service and one from the U.S. Department of Housing and Urban Development — are helping USD provide numerous opportunities for students to participate in service-learning and research and, more important, apply research to real-world situations. Each grant funds an array of projects through which faculty and students work with communities in San Diego to recognize needs and move toward solutions. This combination of service and learning allows students to bring experiences into the classroom, gain valuable experience in their fields of study, and, at the same time, use their knowledge to build a better world.



Anne Hendershott



David Sullivan



## MAKING STUDENT RESEARCH A WAY OF LIFE

Sociology professor Anne Hendershott sees no need to ponder the reasons behind USD's good fortune in garnering two prestigious grants — one from the Corporation for National Service and one from the U.S. Department of Housing and Urban Development — that are helping make research a way of life for USD students.

"We received these grants because we are very good at community involvement," says Hendershott, who was the primary force in obtaining the three-year, \$400,000 grant from HUD. "We're heavily invested in the community around us, and we've shown our commitment to partnering with the community to solve problems."

While promoting community service and solutions, both grants provide unprecedented opportunities for faculty and students to collaborate on research.

## GIVING STUDENTS THE "FULL-BLOWN EXPERIENCE"

The first of these opportunities came three years ago, when USD was selected to receive a \$93,500 grant from the Corporation for National Service. Now in its final year, the grant was developed through the Experiential Education Committee, which fosters learning through community service, internships, field experience and research, and is managed by the Office for Community Service-Learning.

"The committee promotes opportunities for students to participate in activities outside the classroom and bring their experiences back to their courses," says David Sullivan, chair of the EEC. "We act as a starting point and a resource for professors who want to bring experiential education to their classes."

The EEC recognizes and supports existing efforts such as the annual Undergraduate Research and Internship Conference, in which students present research results and internship experiences. The research experience is invaluable to the students' ability to further their education as they work toward their future careers.

"Students talk about research methods in class but don't find out about all the variables and problems to be solved unless they work outside the classroom," says psychology professor Sandra Sgoutas-Emch, a member of the EEC whose students act as researchers for a variety of psychological studies. "They add so much to their learning and get a taste of what research is all about. To get into the best graduate schools, they need this experience."

In the spring, the committee presented the first Innovation in Experiential Education Award to political science professor Michael Pfau, who led his research methods class through a public opinion survey about border issues.

"I wanted the class to have the full-blown experience of conducting research in political science," says Pfau. "The students learned not just how to conduct research, but how to distribute the results and see the impact of their work."

## PUTTING TOGETHER SOLUTIONS

The grant from HUD also will give students ample opportunity to see their research impact the community. As the Corporation for National Service grant ends, the HUD grant is entering its first year and will continue to expand the twin goals of research and community service. At the core of the grant is the creation of a Community Outreach Partnership Center, which will partner USD with the people and organizations of Linda Vista, the neighborhood shared by the university.

"Linda Vista is not a lab site. The people don't want research done on them, they want the university to work with them," says Hendershott, who notes the grant will be housed within USD's new urban studies major. "Our students will work with the community to identify needs, implement the solutions and evaluate the effectiveness of those solutions."

The grant provides for a number of research activities that cover almost every division of the university. Students from the School of Education will evaluate an English as a Second Language program in the Linda Vista schools, help young people in the community design their own youth center and assist in creating a cooperative preschool. Economics professors and students from the School of Business Administration will collaborate on a plan for economic development. School of Nursing classes will create a health management and referral center. Law school students will work on a housing mediation resource center. And Hendershott's own sociology students will help her analyze the data and issue regular reports to HUD.

"Our goals are to help this neighborhood in transition, get these projects under way and develop community leadership," says Hendershott. "At the same time, our students will have opportunities to perform research and find out what it means to put together solutions."



## SPOTLIGHT ON 1996: THE YEAR IN REVIEW

### JANUARY – MARCH

A year-long search for a new provost and academic vice president ended in January when Francis M. Lazarus was selected from a group of three finalists. Lazarus was vice president for academic affairs at Wisconsin's Marquette University when he was chosen to succeed Sister Sally M. Furay, R.S.C.J., as the university's second-highest ranked administrator.

The national nonpartisan Commission on Presidential Debates announced in January that USD was selected as one of four sites to host a 1996 presidential or vice presidential debate. The showdown between the Republican and Democratic presidential candidates was scheduled to take place in Shiley Theatre Oct. 16.

A sellout crowd packed the Hahn University Center Forum on Feb. 2 to hear Father Richard P. McBrien, one of the country's most prominent theologians and a theology professor at the University of Notre Dame, deliver a speech

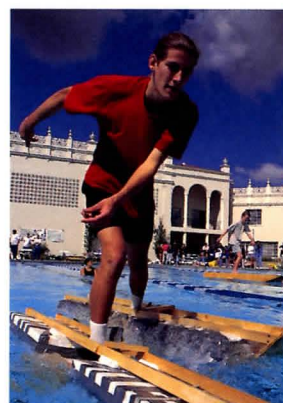
titled "The Future of the Church: Looking Toward the Third Christian Millennium." Father McBrien traced the evolution of the Catholic Church, discussed the changes rooted in Vatican II and challenged Catholics to spur a new era of renewal and reform as the millennium approaches.

In February, student volunteers from the School of Business Administration's accounting program and the School of Law helped other students fill out tax forms and understand IRS instructions. In addition to the two days at USD, the students spent four hours a week at sites around San Diego helping community members prepare their taxes.

The School of Law announced in February it received the largest donation in the school's history, a planned gift from Michael Thorsnes '68 (J.D.) and his wife, Carole Thorsnes, which could be worth in excess of \$4 million. The funds will be used to support clinical education.

Marilyn P. Chow, D.N.Sc., R.N., F.A.A.N., presented in February the eighth annual nursing lectureship, co-sponsored by the Philip Y. Hahn School of Nursing and the Zeta Mu chapter-at-large of Sigma Theta. Chow drew on her national and international experience in education, consultation and organizational systems in clinical practice to talk about "The Leadership Challenge: Preparing Now for the 21st Century."

The fifth annual Walk on Water competition, sponsored by the Department of Engineering, invited engineers and



Students performed miracles in the annual Walk on Water competition.

engineering students to build human-powered buoyancy shoes and use them to cross USD's Olympic-sized swimming pool. A new twist in this year's contest had the competitors negotiating a slalom course in their floating shoes.

Families of sophomore, junior and senior students were invited to campus for the first annual Spring Family Weekend, March 1-3. Parents had a chance to attend classes with their students, discuss career planning with experts, sight-see in San Diego and enjoy a dinner with other parents and classmates.

In a heartfelt reflection on the legal profession, Sol M. Linowitz spoke to a crowded Grace Courtroom in the School of Law for the 12th annual Nathaniel L. Nathanson memorial lecture. The topic is one that Linowitz covered in his most recent book, *The Betrayed Profession: Lawyering in the 20th Century*.

The 1996 Social Issues Conference, "Voices of Diversity," in March was highlighted by a keynote address from Ronald Takaki, professor of ethnic studies at U.C. Berkeley and pioneer in cultural diversity in higher education.

The School of Law was admitted in March to the national legal honor society of The Order of the Coif. The school joins an elite group of 75 American law schools recognized for the excellence of

their programs, faculty and students. The top 10 percent of School of Law graduates will be elected to The Order of the Coif each year.

### APRIL – JUNE

A record 66 USD student-athletes were named West Coast Conference Scholar-Athletes for the 1995-96 season. The students had to maintain a 3.0 or better grade point average to earn the distinction. Athletes from women's basketball, women's cross-country, women's soccer, women's tennis, volleyball, golf, baseball, men's basketball, men's cross-country, men's soccer, men's tennis and football filled out the team of scholars.

The second annual Author E. Hughes Career Achievement Awards were presented in April to five alumni who have attained outstanding success in their careers. Named in honor of USD President Emeritus Author E. Hughes, the awards went to: Mary B. Middleton '80, '83 (M.S.N.), Philip Y. Hahn School of Nursing; Bertha O. Pendleton '89 (Ed.D.), School of Educa-



More than 1,400 undergraduate, graduate and law school students joined the alumni ranks at commencement ceremonies in May.

tion; Sister Sally M. Furay, R.S.C.J. '72 (J.D.), School of Law; M. Elizabeth Hirst Bruns '66, College of Arts and Sciences; and Joseph J. Schmidt III '80, School of Business Administration.

In May, USD President Alice B. Hayes and her counterpart, Augustín R. Rozada, S.J., from Tijuana's *Universidad Iberoamericana Noroeste*, signed a landmark agreement formalizing a partnership for



USD President Alice B. Hayes and Augustín R. Rozada, S.J., from Tijuana's *Universidad Iberoamericana Noroeste* formalized a partnership between the two universities.

educational exchange and collaboration between the two universities. The exchange program will include students and professors taking and teaching classes at the sister institutions.

More than 900 undergraduates received their diplomas at the May commencement and were congratulated by honorary degree recipient and keynote speaker Peter Ueberroth, former baseball commissioner and president of the 1984 Los Angeles Olympic Organizing Committee. Kazuo Inamori, chairman of Kyocera Corp. and an honorary degree recipient, addressed the 150 graduate



At a retirement celebration, Sister Sally M. Furay, R.S.C.J., was honored for 44 years of service to the San Diego College for Women and the University of San Diego.

students at their ceremony. The School of Law Class of 1996 included 387 students who enjoyed an address by Justice Richard D. Huffman, a USD law professor since 1972 and a judge with the Fourth District Court of Appeal.

Sister Sally M. Furay, R.S.C.J., retired in June after 44 years at the San Diego College for Women and University of San Diego. She spent the past two decades working as USD provost and vice president for academic affairs as well as teaching in the School of Law. The campus bid farewell to Sister Furay in a touching ceremony and Mass celebrated in her honor.

The end of the school year marked the beginning of moving season for scores of offices on campus that relocated to the renovated Hughes Administration Center, formerly the San Diego Diocese building. The departments housed in the new building include student accounts, financial aid,

president's office, provost's office, public safety and career services.

A \$1.7 million bequest from the estate of Mary and Churchill Knapp, long-time friends of the University of San Diego, made possible a new liberal arts endowed chair in the College of Arts and Sciences. The Knapp Chair of Liberal Arts will provide funding for a spring semester visiting distinguished scholar beginning in 1997. The chair will be rotated among departments in the humanities, social sciences, mathematics-computer science and natural sciences divisions of the college.

The nitty-gritty work of renovating Shiley Theatre to host the final 1996 Presidential Debate began in June when the bench seats were removed and scaffolding filled the theater. Crews worked through the summer to refurbish moldings, install air conditioning, paint, refinish the parquet floor and install plush theater seating.

#### JULY – SEPTEMBER

Philanthropist Joan B. Kroc donated \$3 million to the University of San Diego for use in awarding student financial aid in the form of no-interest loans. The second-largest single gift in USD's history will be invested in the university's No-Interest Student Loan Trust, established in 1986 by the Los Angeles-based Weingart Foundation. The gift will enable USD to qualify for matching funds from the foundation.

Scientists from 15 countries gathered at USD for four days in July to present research findings at a meeting of the Crustacean Society. The conference featured a panel discussion where scientists from around the world discussed the status of endangered invertebrate species and the prospects of saving them by protecting their habitats.

USD's Aromas coffeehouse earned the top ranking among collegiate coffeehouses in the nation. In July, Aromas received the Loyal E. Horton Dining Award in the specialty shop category from the National Association of Collegiate and University Food Services. Contest judges gave Aromas high marks for creative marketing, superb customer service and an eclectic slate of entertainment.

The School of Law's Children's Advocacy Institute established a Media Clearinghouse on Children with a \$300,000 grant from The California Wellness Foundation. The clearinghouse will work to focus public attention on issues affecting the safety, health and well-being of California's 9 million children.

The Toreros football team began the 1996 season with a new head coach, Kevin McGarry, who took the helm when Brian Fogarty assumed the position of associate director of athletics development. McGarry played for the Toreros as a defensive back and wide

receiver, then joined the coaching staff in 1978. He spent the past 14 years as defensive coordinator and defensive backs coach.

Twenty faculty members were honored at the fall convocation for excellence in teaching and research and for their service to USD. The honorees named University Professors, Herzog Endowed Scholars or Steber Professors for the 1996-97 academic year are: David N. Burt, Hugh I. Ellis, Steven Hartwell, Walter Heiser, Lawrence M. Hinman, Robert Infantino, Michael B. Kelly, Dennis W. Krouse, Mitchell



Mitch Malachowski, professor of chemistry, was among the faculty honored at the fall convocation for excellence in teaching and research, and for service to USD.

R. Malachowski, Grant H. Morris, Virginia Nolan, Robert F. O'Neil, JoEllen Patterson, Cynthia M. Pavett, Mary A. Quinn, Patricia Ann Roth, Daniel P. Sheehan, Charles J. Teplitz, Edmund Ursin and Sister Betsy Walsh.

Peter J. Hughes was named chairman of the USD board of trustees, effective the beginning of the 1996-97 school year. Hughes, an attorney and trustee since 1973, is the fourth board chairman in

the university's modern history. Hughes was elected when Daniel W. Derbes stepped down after serving as chairman from 1992 to 1996.

#### OCTOBER – DECEMBER

The University of San Diego Master Plan cleared two final hurdles this fall when the San Diego Planning Commission unanimously approved the outline for campus development on Sept. 19 and the City Council followed with unanimous approval on Oct. 29. The plan contains proposals for 26 building and development projects to be completed over the next 25 years as funds become available through private gifts and grants. The first projects planned for construction are a parking lot at the west end of campus and a 1,100-car parking structure.

On Oct. 2, deans, administrators and donors gathered at USD to honor the leading supporters of the Education for a New Age capital campaign and to dedicate the new Colachis Plaza and Shumway Fountain at the center of campus. During the ceremony, 95 donors were recognized with permanent tiles at the west entrance to Colachis Plaza. Between 1986 and 1992, more than 2,200 donors contributed \$53 million to the campaign, which provided funds for student financial aid, five endowed chairs and several major construction projects.



USD was in the nation's spotlight on Oct. 16 when the university hosted the final 1996 presidential debate at Shiley Theatre.

Less than three weeks before the scheduled Oct. 16 presidential debate, the Republican and Democratic candidates signed a contract confirming they would face off at USD. Administrators familiar with 1992's disappointing cancellation of the debate sighed with relief; planning efforts then kicked into high gear in the final days. Thousands of media, campaign workers and Commission on Presidential Debate staffers swarmed the

campus for six days, all their work culminating in a flawless production of the 90-minute town hall meeting between President Bill Clinton and Republican nominee Bob Dole.

The Presidential Debate Host Committee, headed by USD trustees Darlene Marcos Shiley and John M. Robbins Jr., raised \$615,800 from individual and corporate sponsors. These funds helped offset the cost of producing the debate and the theater renovations required by the Commission on Presidential Debates.

A special USD Corporate Associates luncheon on debate day featured Sam Donaldson, co-anchor of ABC's "Prime Time Live," and a panel of



As part of a panel discussion at the Corporate Associates luncheon on debate day, David Broder, syndicated columnist for The Washington Post, gave his perspective of the impact of debates on presidential elections.

journalists and political analysts who discussed the impact of debates on presidential elections. More than 700 people attended the luncheon held at the Hyatt Regency hotel in downtown San Diego.

A finale to the DebateWatch '96 voter education program, sponsored by the Commission on Presidential Debates, was celebrated the night of the debate on USD's West Point Field. Special guests gathered in a giant tent, complete with two wide screen televisions, to watch the debate and mingle with friends.

The 2,000 students gathered in the Sports Center gym to watch the Shiley Theatre town hall meeting were treated to a live performance by the popular alternative rock band Better Than Ezra as an opener, then were wowed by the surprise appearance of Bob Dole immediately following the debate. Students burst into cheers and rushed the stage in an attempt to shake the Republican candidate's hand.

Alumni from across the country returned to USD for Homecoming Weekend, Nov. 1-3. The football Toreros started the weekend with a 20-0 win

over Whittier. On Sunday, the celebration was capped by the presentation of the sixth annual Mother Rosalie Hill Award to Stanley M. "Skip" Walsh '83.

The University of San Diego celebrated its first Founders Day on Nov. 12, the feast of San Diego de Alcalá. A Mass was celebrated in honor of USD's patron saint and in the memory of the school's contemporary founders, the Most Rev. Charles Francis Buddy and Rev. Mother Rosalie Hill, R.S.C.J.

In December, the Philip Y. Hahn School of Nursing concluded fund-raising efforts in a challenge grant program. An anonymous grant from a friend of USD offered a dollar-for-dollar matching gift of up to \$40,000. The matching gifts will support the Dean's Fund, with the challenge funds supporting student scholarships.



**TOTAL GIVING TO USD**  
(In millions)

1995-96	• \$8.7
1994-95	• \$8.2
1993-94	• \$11.1
1992-93	• \$6.7
1991-92	• \$7.1
1990-91	• \$7.2

**TOTAL ANNUAL FUND GIVING**  
(In millions)

1995-96	• \$2.8
1994-95	• \$2.6
1993-94	• \$3.5
1992-93	• \$2.9
1991-92	• \$2.9
1990-91	• \$2.5

**ALUMNI PARTICIPATION**  
(Number of donors)

1995-96	• 4,407
1994-95	• 3,407
1993-94	• 2,949
1992-93	• 2,773
1991-92	• 2,298
1990-91	• 1,440
1989-90	• 1,432
1988-89	• 1,462
1987-88	• 993
1986-87	• 907

# 1995-96 Giving Summary

**ENDOWMENT FUND\*\***

(In millions)

\*Unaudited.  
\*\*Market value of the endowment for the fiscal year ending Aug. 31.

1996	• \$51.0*
1992	• \$22.1
1988	• \$10.2
1984	• \$4.6
1980	• \$1.6
1976	• \$.6
1972	• \$.5

**FINANCIAL AID AWARDED**

(In millions)

\*Reflects a significant increase in student loans.  
\*\*Exclusive of the law school.

1996	• \$71.6*
1992	• \$39.7*
1988	• \$25.8
1984	• \$15.7
1980	• \$8.1
1976	• \$1.9**
1972	• \$.8**

**FULL-TIME FACULTY WITH DOCTORATES**

(Percentage of total faculty)  
\*Data unavailable.

1996	• 97%
1992	• 92%
1988	• 94%
1984	• 89%
1980	• 87%
1976	• 79%
1972	*

**ENROLLMENT**  
(Fall semester)

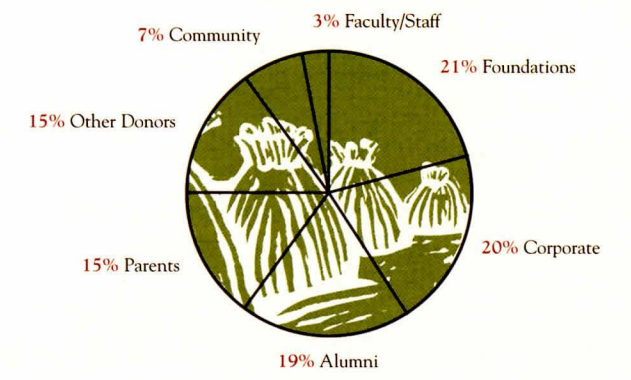
1996	• 6,603
1992	• 6,083
1988	• 5,858
1984	• 5,264
1980	• 4,428
1976	• 3,349
1972	• 2,516

**DEGREES AWARDED**

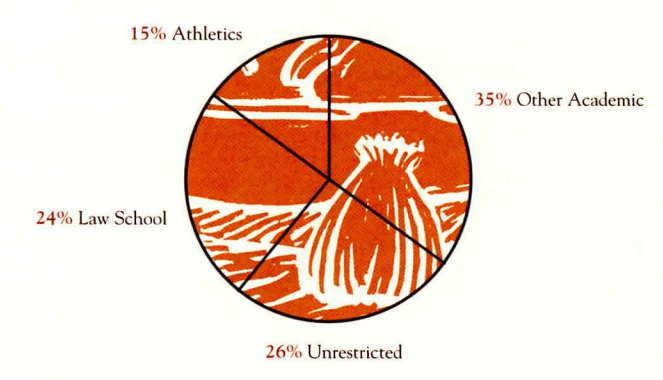
1996	• 1,623
1992	• 1,574
1988	• 1,305
1984	• 1,107
1980	• 852
1976	• 623
1972	• 460

**1995-96 ANNUAL FUND**

**SOURCES OF ANNUAL FUND GIFTS**



**ANNUAL FUND GIFTS RECEIVED BY PROGRAM AREA**



# 1995-96 Financial Operations

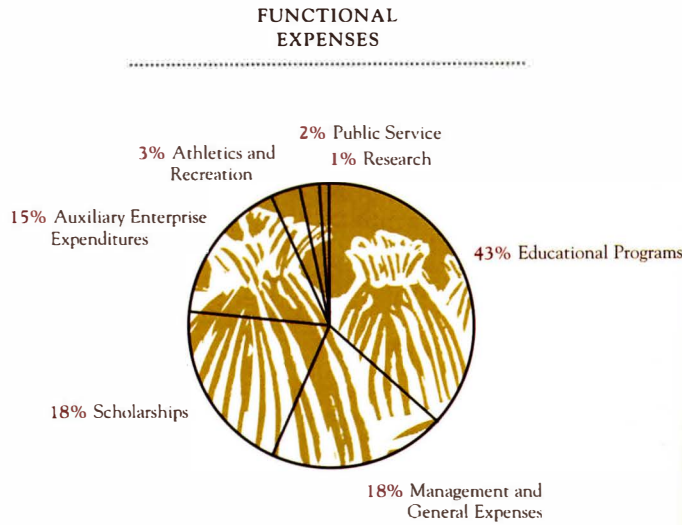
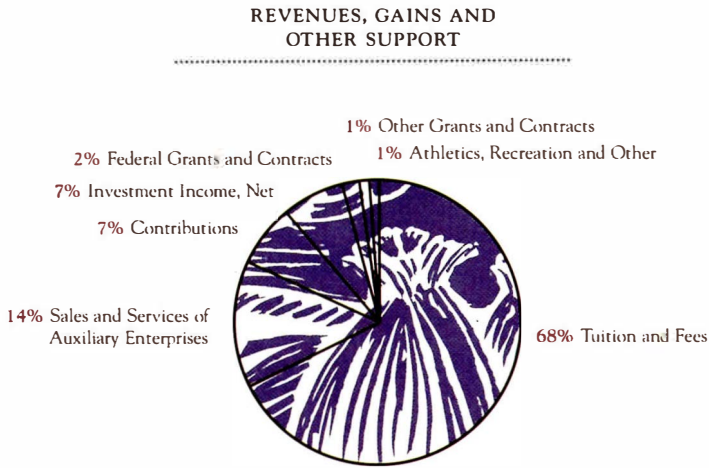
Statement of activities (unaudited) by combined net asset categories for the fiscal year ended Aug. 31, 1996.

REVENUES, GAINS AND OTHER SUPPORT	
Tuition and fees	\$87,600,000
Federal grants and contracts	2,300,000
Other grants and contracts	1,000,000
Contributions	9,300,000
Investment income, net	8,400,000
Sales and services of auxiliary enterprises	18,600,000
Athletics, recreation and other	1,500,000
TOTAL REVENUES, GAINS AND OTHER SUPPORT	\$128,700,000

FUNCTIONAL EXPENSES	
Educational and program expenses	\$74,400,000
Auxiliary enterprise expenditures	17,300,000
Management and general expenses	20,300,000
TOTAL FUNCTIONAL EXPENSES	\$112,000,000

INCREASE IN COMBINED NET ASSETS	
Unrestricted net assets	\$8,400,000
Temporarily restricted net assets	1,000,000
Permanently restricted net assets	7,300,000
TOTAL INCREASE IN COMBINED NET ASSETS	\$16,700,000

Note: For the fiscal year ended Aug. 31, 1996, the university adopted three new accounting standards that have significantly impacted the form and content of the financial statement information presented.



## 1996 HONOR ROLL OF DONORS

Dear USD Friends,

As members of the USD family, we all have given back to the university in many profound ways. The pages that follow chronicle the charitable gifts you have made to the University of San Diego during the past year. Whether you are an alumnus, a parent, or among our many other friends who support the university, please know that your gift plays an integral role in the lives of our students and the future of this institution. Whether your gift is large or small, capital, annual or planned — it makes a difference.

The 1996 Honor Roll of Donors represents more than a list of names. It is the combined commitment of alumni, parents, faculty, staff, trustees, corporations, foundations and community friends to the advancement of USD. Gifts recognized in this document support the annual fund, the history-making presidential debate, athletics, capital building projects and many endowment funds which support scholarships, student financial aid and faculty research.

During the 1995-96 academic year, 25 percent more people gave to USD than in 1994-95. Alumni and parent giving to the annual fund has risen dramatically. I am particularly pleased to report that our percentage of alumni giving has grown by 43 percent this year. It

is the goal of the alumni association to reach 25 percent participation in the annual fund by the end of the century. With undergraduate alumni giving hitting an unprecedented 20 percent participation rate this year, we are well on the way to making that goal.

On behalf of USD's most precious resource, our students, I wish to extend to you their sincere thanks for your generosity and my sincere thanks for your commitment to this wonderful institution.

*Darlene Marcos Shiley*

Darlene Marcos Shiley  
Chair, Development Committee  
of the Board of Trustees



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The Honor Roll of Donors lists the names of donors who made gifts to the university between Sept.1, 1995, and Aug. 31, 1996.

We have made every effort to present a correct listing of donors in the Honor Roll. If there is an error in the listing of your name or if you were a donor during this time frame and are not listed, please accept our sincere apologies. Please call the Development Office at (619) 260-4820 or send us the correct information in the enclosed postage-paid envelope.

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# The DEBATE

## PRESIDENTIAL DEBATE SPONSORS AND VOLUNTEERS

For six months prior to the Presidential Debate on Oct. 16, a team of local corporate and community leaders worked with individuals and corporations throughout California to secure sponsorships of the Presidential Debate. Contributions totaling \$615,800 from the sponsors listed on this page helped the university cover the \$500,000 cost for the Commission on Presidential Debates to produce the debate and the \$1.2 million renovation of Shiley Theatre necessary for it to serve as a television studio.

### DEBATE SPONSORS

The University of San Diego is most grateful to the following individuals and corporations who made it possible for USD to host "History in the Making." The sponsors are listed in the order they made their commitments.

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## CORPORATE GIFTS-IN-KIND

The University of San Diego thanks the following companies who provided goods and services to support the 1996 Presidential Debate at USD and its related events. The following companies contributed a total of \$572,800. The companies are listed in the order their commitments were received.

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President Bill Clinton and Republican nominee Bob Dole debated in a town hall format at USD's Shiley Theatre.

## PRESIDENTIAL DEBATE HOST COMMITTEE

The nonpartisan organizing committee assisted the University of San Diego in securing sponsorships to support USD in hosting the final 1996 Presidential Debate.

Darlene Marcos Shiley, Co-Chair  
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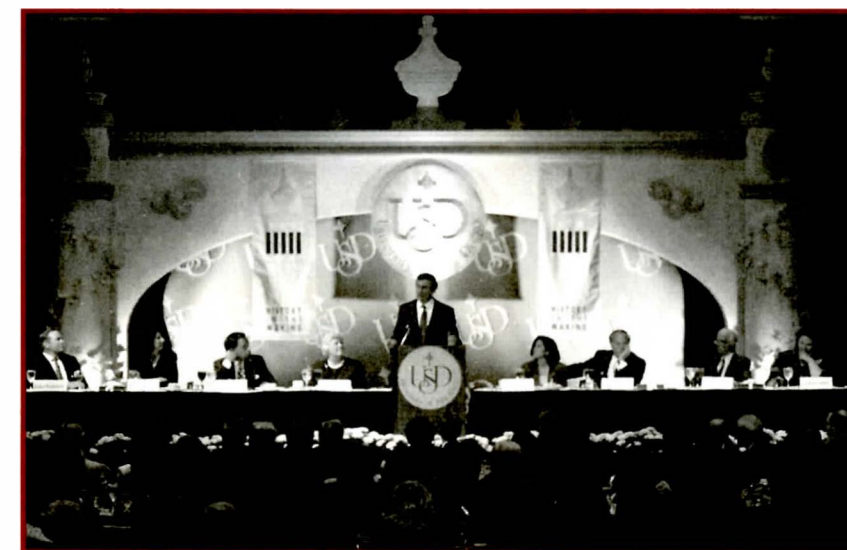
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An unprecedented debate day luncheon hosted by USD's Corporate Associates featured Sam Donaldson, co-anchor of ABC's "Prime Time Live," and a panel of nationally recognized media and political pundits.



Only a few yards from Shiley Theatre, 500 friends of USD were hosted at a special event to view the debate and share in the excitement of the moment.

## CAPITAL FUND

Donors to capital projects during 1995-96.

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Each person who receives a degree from USD enjoys full membership privileges in the USD Alumni Association. The Alumni Association's purpose is to involve graduates in the educational, social and financial aspects of the university.

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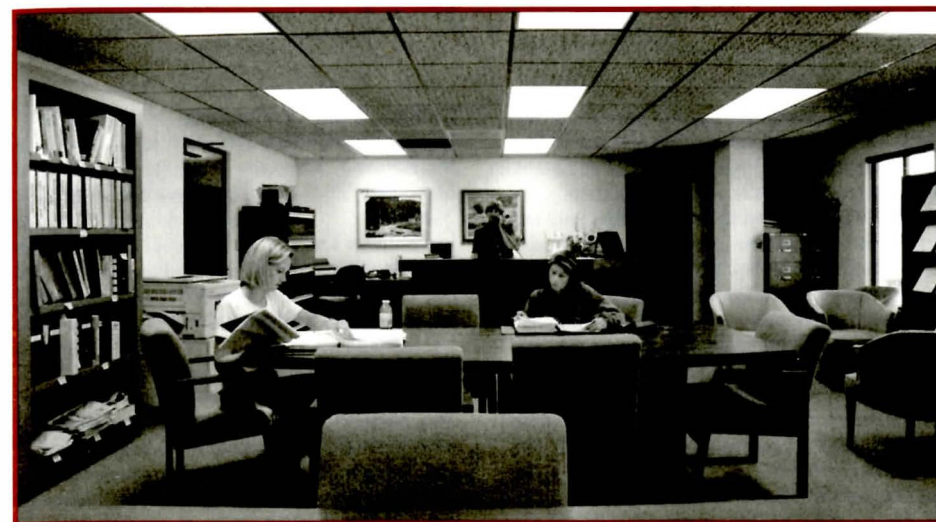
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The remodeled Author E. and Marjorie A. Hughes Administration Center includes a spacious new career services office, where undergraduates receive advice and guidance on employment opportunities.

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### HUGHES LECTURE SERIES

The University Senate created this program to honor the distinguished career of retired president Author E. Hughes. Speakers are selected on the basis of their contributions toward the mission of the university. Funded by gifts from members of the faculty.

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Gifts to the student endowment support scholarships, loan funds and student support programs and services.

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## HUGHES ADMINISTRATION CENTER OPENS

Tenants of the newly opened Author E. and Marjorie A. Hughes Administration Center are smiling this fall as they get accustomed to their new surroundings. Now fully occupied, the former diocese building at the center of campus has been transformed into a modern office building housing a number of student and administrative services.

Students now may conduct their financial business in one building rather than several; students seeking employment assistance can search nationwide databases for job opportunities; and potential employers have comfortable surroundings in which to interview our students. President Hayes and other senior administrators no longer share a building and interesting "happenings" with the freshmen housed in Maher Hall, and vacated space in Maher and Serra Halls has been renovated as well.

Our thanks to USD trustee Bob Baker and his fund-raising committee as well as the donors who have given of their time and resources to help make this newest facility a reality.

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## WEINGART LOAN FUND RECEIVES \$6,000,000 BOOST

In August, former USD trustee Joan Kroc and President Alice B. Hayes had a conversation about the institution's priority needs. The result of that discussion was a \$3 million gift from Mrs. Kroc to the Weingart No-Interest Student Loan Fund Trust. Not only was this a significant gift in its own right, but it will be matched dollar-for-dollar by the Weingart Foundation of Los Angeles. As part of a Weingart Foundation program, USD is one of 16 Southern California institutions eligible for matching funds; in USD's case, up to \$7.2 million. To date, USD has raised more than \$6.4 million and has until Dec. 31, 1996, to complete the challenge.

Graduates of California high schools are eligible for interest-free loans from the fund. More than 4,000 USD students have benefited from this program since its inception in 1986. Some \$8.5 million has been lent over that period with \$1.86 million repaid and only a little more than \$200 in permanent default. Thank you, Mrs. Kroc, for your faith in USD's students.



President Alice B. Hayes completed her first year at USD in 1996, a year in which the university collected academic honors such as the Order of the Coif, awarded to the School of Law, and signed a partnership agreement with Mexico's Universidad Iberoamericana Noroeste.

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## EDUCATION FOR A NEW AGE CAMPAIGN MEMORIAL DEDICATED

On Oct. 2, the 95 donors whose gifts ensured the success of the university's Education for a New Age capital campaign were permanently and publicly recognized at a ceremony held at the new Colachis Plaza in the center of campus.



Kathryn Colachis and Douglas Manchester cut the ceremonial ribbon and officially dedicated the university's newest gathering place for students and special events, Colachis Plaza.

Between 1986 and 1992, more than 2,200 donors contributed \$53 million to the campaign. During the ceremony, the deans addressed the audience and outlined how these gifts have been used to provide \$16 million for student financial aid, five endowed chairs, the Hahn University Center, the Pardee Legal Research Center, the Manchester Family Child Development Center and other projects.

In addition to the campaign memorial, the James W. and Kathryn S. Colachis Plaza and Patsy and Forrest Shumway Fountain were also dedicated at the event. Members of the Colachis family attended as did the Shumways and their niece, Elizabeth Shumway '92, '94. Both families made gifts to the campaign for the Marian Way Mall project. The purchase and renovation of the diocese building into the Hughes Administration Center finally made possible the development of this first phase of the mall.

Board of Trustees Chair Peter Hughes acknowledged campaign chair Joanne Warren and the members of her committee whose hard work made the campaign a success. Trustee Douglas Manchester, chair of the facilities committee, gave a tribute to his predecessor, Jim Colachis, whose dream for the campus was the closing of Marian Way and the creation of a mall running the length of the campus.

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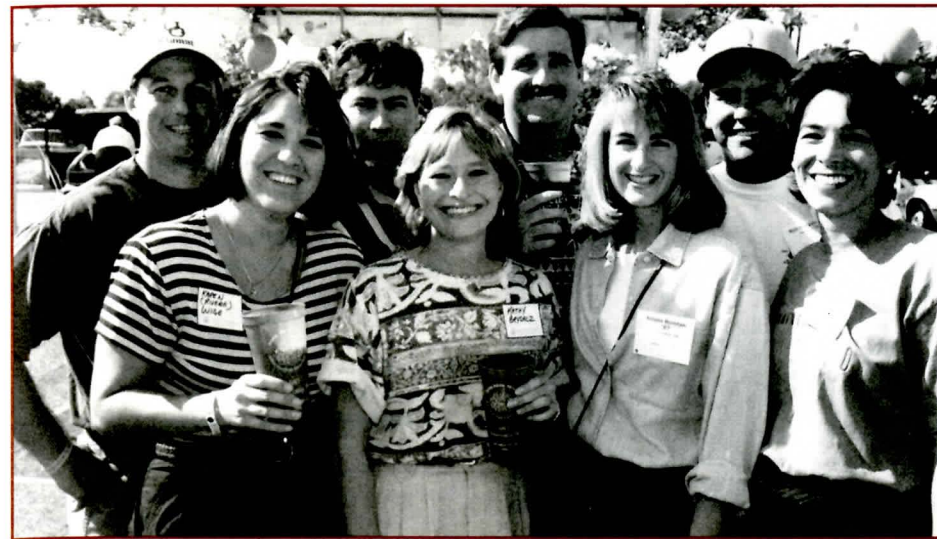


The annual Homecoming celebration features opportunities for alumni to reunite with their former professors at the popular academic receptions sponsored by many departments and at more informal settings throughout the weekend.

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The National Alumni Board set out this year to increase overall alumni giving participation to 25 percent by the year 2000. In the first year of the effort, alumni giving participation jumped from 14 percent to 17 percent.

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The Class of 1996 continued the tradition of contributing to the Senior Class Gift, a program that provides scholarship funds for undergraduates. This year, a record 403 students gave to the Senior Class Gift program.



Sister Sally Furay, R.S.C.J., retired in 1996 after devoting more than 44 years of teaching and administrative work to the San Diego College for Women and USD. Sister Furay, a graduate of USD's School of Law, was honored with an Author E. Hughes Career Achievement Award this year.

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## LAW FUND CAPITAL AND ANNUAL GIFTS RECEIVED

1995-96

\$1,498,492

## CORPORATIONS, FIRMS, GRANTS, FOUNDATIONS, OTHER

\$416,103

27.8%

## FACULTY, FRIENDS AND PARENTS

\$57,226

3.8%

## ALUMNI ANNUAL FUND

\$177,325

11.8%

## CAPITAL AND ENDOWMENT GIFTS

\$847,838

56.6%



Law Alumni Board president John Adler (left) meets with President Alice B. Hayes, Dean Kristine Strachan and Student Bar Association President Mark Davis at the alumni board gathering.

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*The purpose of the Torero Athletic Association is to promote and support intercollegiate athletics at the University of San Diego. The Association shall strive to accomplish this through ongoing communication, development and recognition, a variety of athletic related events, and by encouraging and fostering a commitment to support intercollegiate athletics within the university's mission and philosophy of athletics.*

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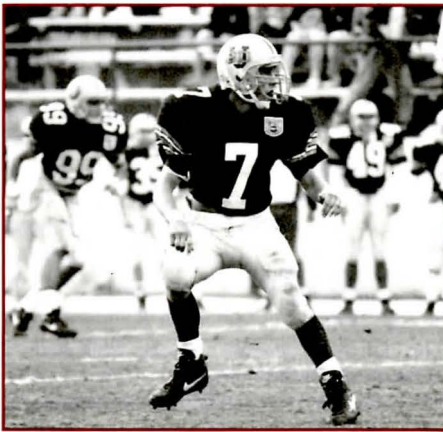
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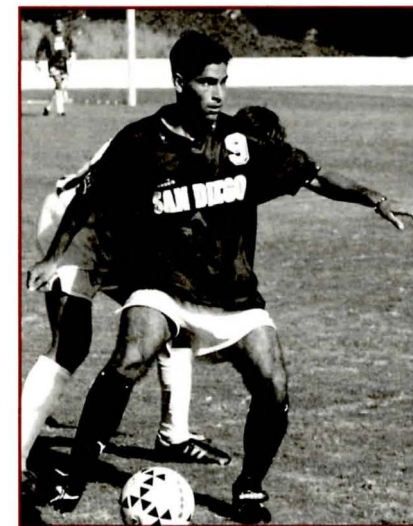
Senior defensive back Jeb Dougherty was selected to the 1995 GTE/Academic All-America Football 2nd Team, and in the spring was named co-MVP of the baseball team and earned District VIII GTE/Academic All-America recognition.

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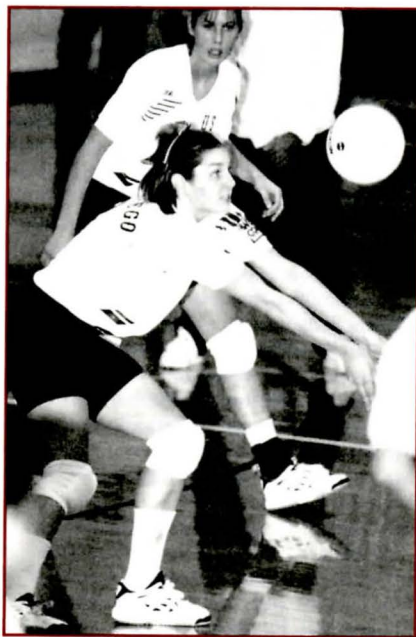
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Senior forward Guillermo Jara led USD to its fourth straight NCAA tournament last year. Jara was named a 3rd Team All-American and graduated as the all-time USD leader in points (150), goals (51) and assists (48).



Lamanda Mounts led the volleyball team to the National Invitational Volleyball Championship semifinals for the second straight year and was selected First Team All-West-Coast Conference.

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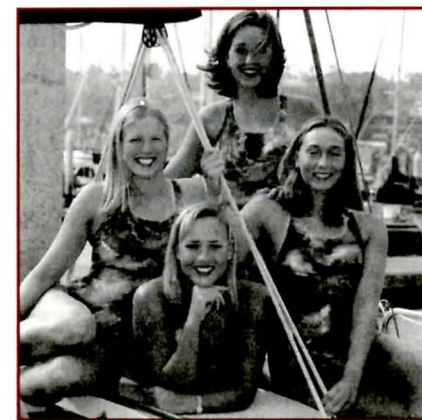
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The 1995-96 swim team finished with a school-best season at 12-1. Clockwise from top are Megan Thompson, Corise Bittner, Laura Sides and Julia Larson.

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Chester C. Pagni (left) and USD President Emeritus Author E. Hughes at the Sports Banquet in 1995. Pagni, who founded the sports banquet, passed away in July 1996. He was an honorary USD alumnus and was elected to the USD Athletic Hall of Fame.

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