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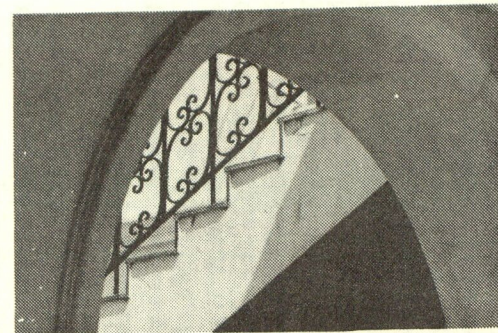
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USD invites you to Alcala Park...

- Camino Theatre performances
- Founders Gallery art exhibitions
- public lectures and seminars
- intercollegiate athletic events
- Founders Chapel Masses
- continuing education classes
- and much more.....

For information,
call 619/291-6480
Sports Information,
Ext. 4272
Public Relations,
Ext. 4296
Continuing Education
Ext. 4585



The University of San Diego does not discriminate on the basis of race, gender, color, religion, age, national origin, or handicap in its policies and programs.

calendar

DECEMBER

thru

Dec. 16 "Beasts," an exhibition of animals in art from USD's permanent collection. Includes sculpture, painting, and etching. Founders Gallery. Hours: noon to 5 p.m. weekdays. Free.

1 Spanish film Festival sponsored by USD Spanish Dept. Films subtitled in English. Salomon Lecture Hall, 7 p.m. Free.

- Dec. 1 "Placido"
2 "The National Shotgun"
3 "Calabuch"
6 "National Heritage"
8 "National III"
9 "Welcome, Mr. Marshall"
10 "The Executioner"

2 & 4 "Medea," 18th Century melodrama by Georg Benda. With the USD Orchestra. Friday, Dec. 2, 8 p.m., Sunday, Dec. 4, 2:30 p.m. Tickets at the door. General admission, \$3; seniors & military, \$2; students & children, \$1. Call 291-6480, ext. 4712.

7 & 8 Holiday Craft Fair. Local artisans display their work for sale in front of Serra Hall. 9 a.m. to 4 p.m. Call 291-6480, ext. 4592.

8 First Mass of Christmas, sponsored by the Alumnae of the Sacred Heart, USD Alumni and Law Alumni Assoc., Founders Chapel, 7:30 p.m. Reception follows.

UPDATE for Educators, a series of seminars focusing on issues of interest to teachers, administrators, counselors. "Real World Reading Activities," Edward DeRoche, Ph.D., Dean School of Education, and Robert L. Infantino, Ed.D., Director of Teacher Education. Camino Lounge, 4:15 to 6 p.m., \$10. Call 291-6480, ext. 4585.

9 & 10 Fall Chorale and Christmas Concert. USD Chorus & Vocal Ensemble directed by Paul B. Carmona, Ass't. Prof. of Music. Works by Bach, Christiansen, Joubert, Buxtehude, Schroeder, Carmona and others. Founders Chapel, 7:30 p.m. No admission.

10 Last day of classes. Final exams through Dec. 17.

13 USD Auxiliary Christmas Luncheon. Sheraton Harbor Island East, Harbor Terrace Room, 11 a.m. social hour followed by luncheon and speaker Charlotte Eldridge. Topic, "How a Doll Changed My Life." Tickets, \$12. For reservation call Mrs. Katie Turner, 459-8839.

19 Christmas vacation begins.

31 "On Campus" television show featuring USD faculty members Janet Sims, Ph.D., Judge Louis Welsh, LL.D., J.D., Dennis Rohatyn, Ph.D., and Larry Williamson, Ph.D. KCET Channel 28, 5 p.m. Repeated Jan. 1, 10:30 a.m.

JANUARY

2 Intersession classes in arts and sciences, business, and education through January 20.

4 University of the Third Age, a three-week program for persons 55 or older seeking intellectual stimulation and physical activity. Monday through Thursday, 8:15 a.m. to 4:15 p.m. Registration \$45. Call 293-4585.

10 School of Law Lecture Series, "Peace and Freedom as Observed from the U.S. Vatican Office," by William Wilson, U.S. Ambassador to the Vatican. Grace Courtroom, 4 p.m.

11 Reception at the Phoenix Country Club for all members of the USD family.

12 Reception at the Cherry Hills Country Club, Denver, for all members of the USD family.

13 Reception in Dallas for all members of the USD family.

19 University of the Third Age Alumni events: lecture, School of Nursing, 10 a.m., Dick Braun Jazz Concert, and pot-luck luncheon.

Open House for Registered Nurses, School of Nursing, 4:30 to 7 p.m. providing information on nursing degree programs.

21 President's Club Dinner, Westgate Hotel.

Computer Resources for Educators, "Microcomputer Applications for Special Educators," DeForest L. Strunk, Ed.D. and "Microcomputer Applications for Counselors," Susan Zgliczynski, Ph.D. 9 a.m. to 6 p.m. Fee \$65 each seminar. Call 293-4585.

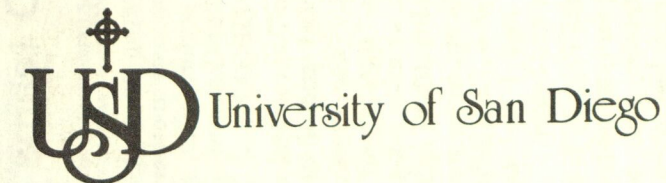
27 Spring semester classes begin.

30 Friends of Music Bridge Party. Social hour 11 a.m. followed by luncheon and bridge. Bahia Resort Hotel, \$15. For reservations contact Ruthanne Tremear, 295-7998, or in North County call Grace Larsen, 757-2328.

FEBRUARY

15 Law School Lecture Series. Kenneth J. Thygeson, president and CEO, Federal Home Loan Mortgage Corporation, on "The Secondary Mortgage Market: On the Move." Grace Courtroom, 4 p.m.

23 "The Indignant Artist," art exhibition includes visual expression of artists' protest and social comment from the 17th to the 20th Centuries. Opening reception Feb. 22, 7-9 p.m. Founders Gallery hours 12-5 weekdays; 12-7 p.m. Wednesdays. Through Mar. 27.



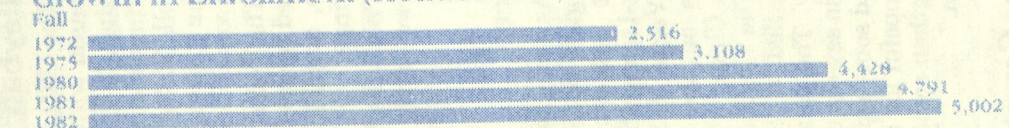
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Vol. 5, No. 2

update

Number of Full-Time Faculty



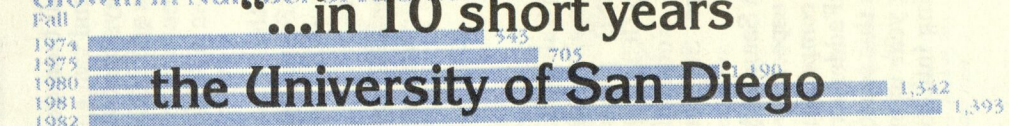
Growth in Enrollment (Headcounts)



Number of Degrees Awarded



Growth in Number of Resident Students



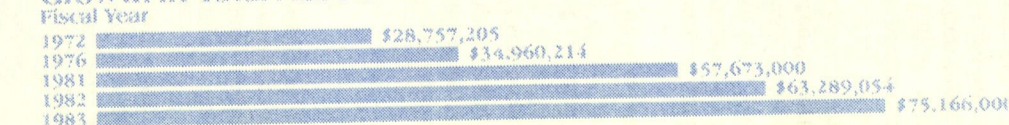
**"...in 10 short years
the University of San Diego
has blossomed into a major city campus
that is looking toward the future with a posture
that is the envy of most universities."**

[See story, page 1]

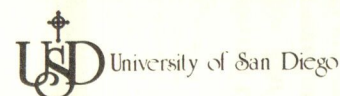
Growth in Revenues



Growth in Total Assets



Inside: University Center announced
Annual Report reflects growth



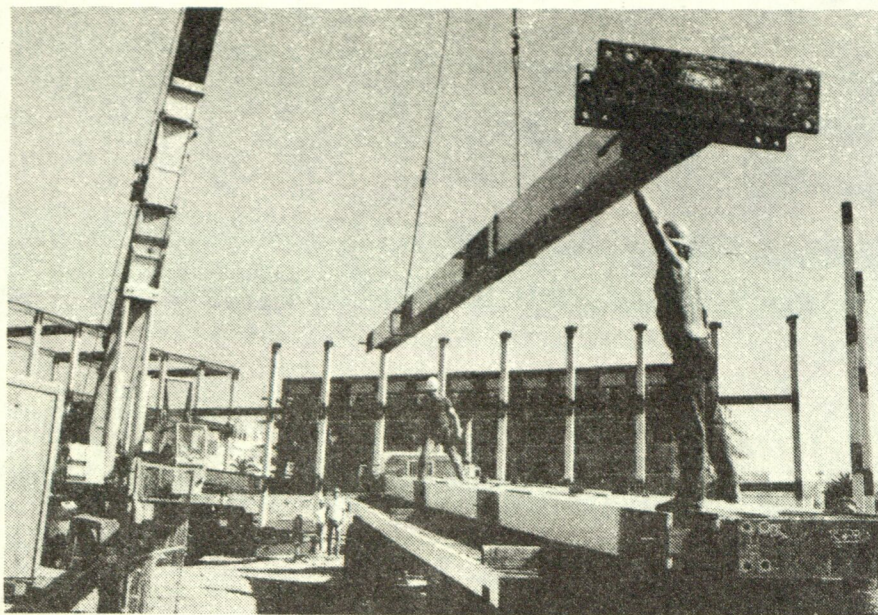
update

UPDATE is published four times a year through the combined efforts of the offices of University Relations, Dr. William L. Pickett, vice president; Director of Public Relations Sara S. Finn; Director of Publications Sandra Prewitt Edelman; Assistant Director of Public Relations Joan Murry; Sports Information Director Ted Gosen; and Staff Writer Bill Becker.

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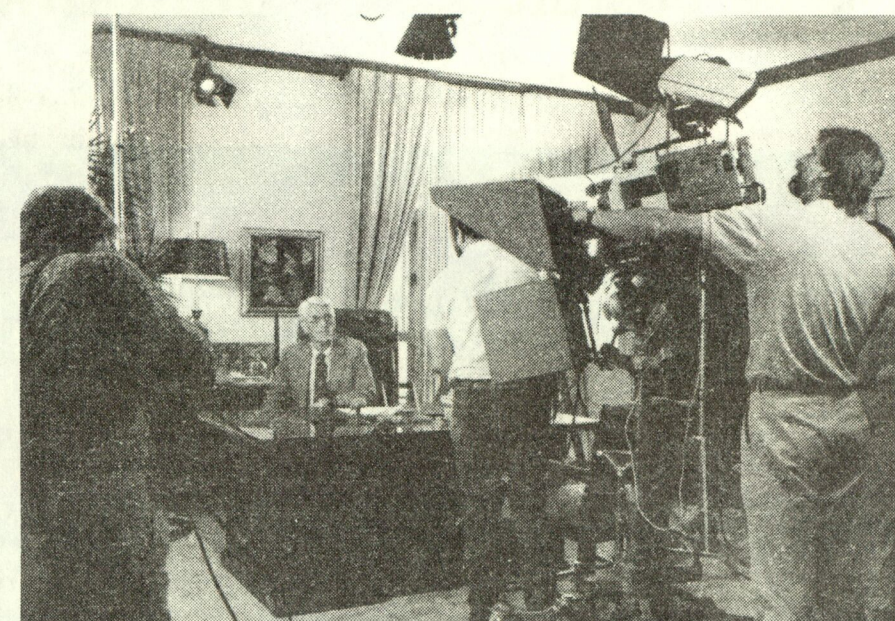
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OLIN HALL MATERIALIZES

--After several months of undramatic preparatory site work, the first beams of Olin Hall were set in place in mid-November, looking like a modern Stonehenge at the west end of campus. Funded by a \$4.5 million grant from the Olin Foundation, the 45,000 square-foot building will be equipped with the latest in computer technology and has been described as "the most modern school of its kind in the United States." Olin Hall was designed by Tucker, Sadler Associates; M.H. Golden Company is the construction firm. The facility is scheduled for completion in July, 1984.

The Douglas F. Manchester Executive Conference Center, nearing its February completion date, is in the background.



USD VIDEOTAPE PRODUCED

--Through the generosity of Trustee Ernest W. Hahn, a ten-minute videotape on the history, mission, and growth of the University has been produced by A&G Productions, seen here as they are about to record a message from President Hughes. Completed in early November with the assistance of the Office of Public Relations, the videotape will have multiple uses, prominent among them the ability to bring the contemporary USD message to alumni, friends, and prospective students.

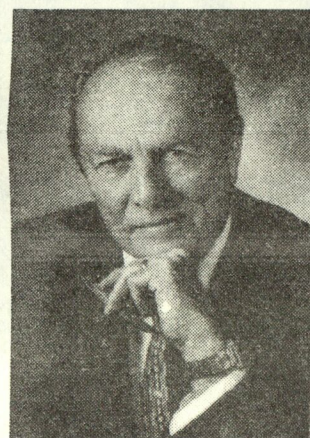
Lincoln Ward accepts chairmanship of President's Club

Lincoln R. Ward, general manager of Pacific Telephone in San Diego, has accepted the chairmanship of the President's Club for the coming year, succeeding Josiah L. Neeper, chairman since 1981.

President Hughes, in making the announcement, expressed gratitude to Neeper for his willingness to take over the helm of USD's premier support group. "Lin Ward is a man of accomplishment and stature in the community," Dr. Hughes said, "and I look forward to working with him in this important program."

The new chairman said a major focus for the President's Club in the coming year will be on more member involvement in activities. "A number of programs have been planned, not only in San Diego but in cities wherever we have clusters of members," he said. Included in those programs will be President's Club luncheons in San Francisco on January 5, in Phoenix on January 11, Denver on January 12, and Dallas on January 13.

Lincoln Ward



Gala dinner set for January 24

Also announced recently was the major President's Club event of the year, the annual black-tie dinner scheduled for Saturday, January 21. Because the new Helen K. and James S. Copley Library will not be completed until early February, this year's event will be held at the Westgate Hotel in downtown San Diego.

Faculty Reports on '82-'83 Research Projects

Last year's USD budget earmarked \$71,000 for the support of faculty research projects, summarized below to provide UPDATE readers with a picture of the range and depth of faculty interests and expertise.

College of Arts and Sciences

English Department chair **Dr. Barton Thurber** gathered data for his book on the making of the Salton Sea. **Dr. Irene Williams**, English, conducted research at the Huntington Library, examining Orestes Brownson's publications on Emerson. Philosopher **Dr. John Donnelly** studied Kierkegaard in preparation of a new course on the Danish "father of existentialism." Religious Studies chair **Father Ronald Pachence** examined the implications of Karl Rahner's thought in the biblical and contemporary understanding of sacrament.

Psychologist **Dr. James Weyant** prepared chapters of his book on applied social psychology, and **Dr. Dan Moriarty** continued research on spontaneous alternation in rats. **Dr. Gerald Sperrazzo** prepared a new course on professional ethics. In Political Science, chair **Dr. Patrick Drinan** updated bibliographies in criticisms of Leninist regimes. **Dr. Virginia Muller** revised a chapter of her work, *The Idea of Perfectionism from Condorcet to Gandhi*, to be published by University Press of America. **Dr. Gilbert Oddo's** manuscript

on constitutional law was prepared with grant assistance.

School of Law

Assoc. Prof. **Steven Hartwell** directed his focus to articles examining logical typing as it relates to the legal process and the relationship between myth and law. Prof. **Paul Horton** prepared torts course materials for publication.

Prof. **John Minan** developed an article on the impact of the Federal Trade Commission's rule preserving consumer claims and defenses on the financing of solar energy projects. Prof. **Grant Morris** revised a draft on criminal justice mental health standards and prepared a supplement to his torts casebook. Profs. **Virginia Nolan** and **Edmund Ursin** collaborated in research on the tort doctrine of causation and in preparation of an article on the application of the doctrine of strict liability for injuries caused by hazardous waste releases, both of which will appear in a book on negligence law. Asst. Prof. **Maimon Schwarzschild** completed the first draft of an article on Title VII consent decrees and the fairness of negotiated reform. Prof. **Donald Weckstein** prepared materials for a new course on alternative dispute settlement.

School of Business Administration

Dr. **Joan Anderson** completed four articles discussing issues of productivity and efficiency.

Intercession '84 schedules variety of courses

Intercession '84 will get underway beginning Monday, January 2 with 24 courses on the graduate as well as the undergraduate level. Pre-enrollment is available from November 28 through December 16 or on the first day of classes, from 8 a.m. until 6:30 p.m. The last day of classes will be January 20.

The maximum number of units which may be taken during Intercession is four. Tuition is \$190 per semester unit for undergraduate students, \$195 for 200 and 300-level units, and \$210 for students taking 600-level units. Priests, religious, and seminarians of the Roman Catholic faith, and clergy of other faiths whose principal support is from their ministry, pay 50% of the regular tuition.

For further information about Intercession schedules, contact the School of Graduate and Continuing Education, extension 4800.

Dr. Donald Helmich completed three chapters for *Executive Succession*, to be published by Prentice Hall. **Dr. David Burt** developed 50 cases and an instruction guide for the fourth edition of *Purchasing and Materials Management*. The final draft of an organization textbook for Addison-Wesley was prepared by **Dr. Phillip Hunsaker**. **Dr. Johanna Hunsaker** completed her manuscript on women in management and forwarded it to Prentice Hall. **Principles of Economics** was completed by **Dr. Robert Johnson** in collaboration with **Dr. Evan Douglas**. Twelve executives in six European countries were interviewed by **Dr. Robert O'Neil** for his publication on corporate social responsibility and business ethics. **Dr. Mario Picconi** developed an introductory manual for users of the VisiText/Plot package on the Apple computer.

School of Education

Dean **Edward DeRoche** completed *How Administrators Get Things Done*, submitted to Prentice Hall. In collaboration with Dr. DeRoche on a religious vocations awareness project, **Dr. Edward Kujawa** prepared two presentations for the annual meeting of the American Educational Research Association. **Dr. Susan Zgliczynski** prepared a professional development institute on the use of microcomputers in counseling.

Annual Report for 1982-1983 reflects USD progress

"In corporate language," President Hughes states in the Annual Report for 1982-1983, "USD has been identified as a 'growth company.'"

In anyone's language, the USD record is remarkable, and nowhere is that more concisely revealed than in the Annual Report being readied for distribution to donors as UPDATE goes to press. Here are some of the growth patterns reflected in the Report:

--Total assets in fiscal 1983 reached \$75.2 million, nearly triple what they were in Fiscal 1973 (\$28.8 million).

--Total revenues reached \$32.8 million, twice what they were five years ago (\$15.6).

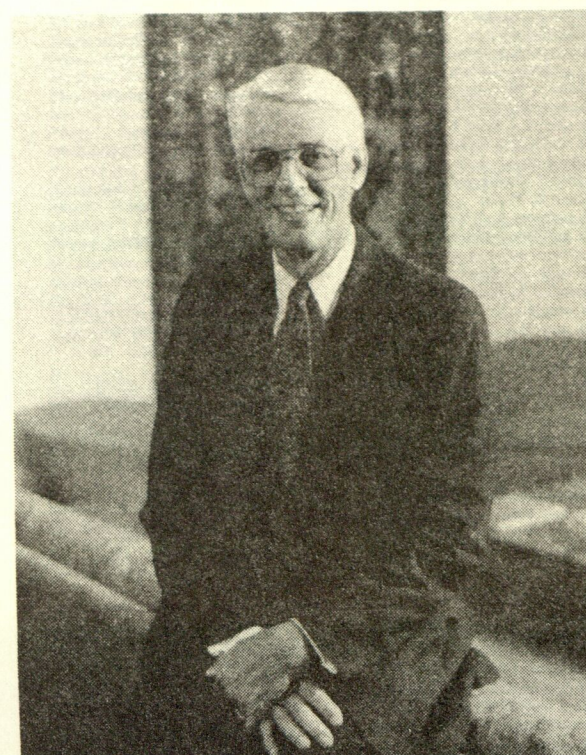
--Gift income in 1982-1983 reached \$3.8 million, about \$1 million more than in the previous year and soaring above the \$310,000 realized ten years ago.

--Compared to ten years ago, the student body has doubled, the number of degrees awarded nearly tripled, and the number of resident students rose to nearly 1400.

--Student financial aid, which stood at \$883,101 in Fall 1972, had jumped to \$9.4 million in Fall 1982.

Benchmark events of the year, President Hughes points out in his Annual Report message, included groundbreaking for the Helen K. and James S. Copley Library and the Douglas F. Manchester Executive Conference Center; the announcement of the \$4.5 million grant from the Olin Foundation for the construction of the School of Business building; and the announcement that the \$15 million capital campaign had been successfully completed.

Bishop Leo T. Maher, chairman of the USD Board of Trustees, observes that "USD is not successful because it has grown; it has grown because it is successful. And it is successful because its leaders--the Board of Trustees, administrators, faculty--have never lost sight of our central purpose: to provide an environment in which human potential can, in a spiritual context, discover and unfold its unique meaning."



President Hughes

HONOR ROLL 1982-1983

Honor Roll

The University of San Diego is pleased to have this opportunity to acknowledge its many benefactors. The roster below reflects gifts received during the University's fiscal year, September 1, 1982 through August 31, 1983. Italics indicate first-time donors; bold-face indicates an increase in the size of the gift compared to the previous year. Symbols following donor names denote the following memberships or gift classifications: (L), School of Law supporter; (*), graduate school alumni; (PC), President's Club; (LM), Life Member; President's Club; (AS), Alcala Society; (MF), Maudsley Fellows; (DC), Dean's Counsel; School of Law; (AD), More Hall Advocates.

President's Club

The President's Club, formed in 1973, is an annual support group composed of alumni, parents, and friends who contribute \$1,000 or more each year to the University and its programs.

Life Members

President's Club Life Members have made a singular commitment of \$25,000 or more to the operating expenses of the University.

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† Mr. Davies deceased

Discovery Campaign

In 1979 the University of San Diego launched a major capital campaign designed to raise \$15 million for new facilities and endowment. In February 1983 that goal was reached through the combined support of the following donors:

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More Hall Advocates

More Hall Advocates was formed in 1981 as an annual support group for the School of Law. Alumni, parents, and friends can participate at one of three levels: Ronald Maudsley Fellows donate \$1,000 or more; the Dean's Counsel \$500 to \$999; and the Advocates \$100 to \$499.

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Darby Kramers
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James J. Hitzberger
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Wilfred Whalen
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Lloyd Corporation, Ltd.
Lloyds Bank California
Los Angeles Herald Examiner
Bendell Fund
Dolly Madison Foundation
The Magnavox Company
Martin Marietta Aluminum
Matter Foundation
May Department Stores Company,
California
Oscar Mayer and Company
Mayrnick Nickless Incorporated
MCA Foundation
McDonnell Douglas Foundation
Neil Industries, Inc.
Nielsen Construction Co.
Northrop Corporation
The Oak Tree Foundation
Occidental Petroleum Charitable
Foundation
Owens-Corning Fiberglass
Corporation
Owens-Illinois, Inc.
Pacific Mutual Life Insurance
Company
The Pacific Telephone Company
Pacific Tube Company
Paramount Pictures Corporation
Parker Hannifin Corporation
The Parsons Corporation
Pearl, Marwick, Mitchell & Co.
C. L. Peck Contractor
J. C. Penney Company, Inc.
Pennzoil Company
Petroleum Incorporated
Pfaffinger Foundation
The Pfizer Foundation
Philip Morris Incorporated
Phillips Petroleum Company
PPG Industries Foundation
Mr. Randall E. Presley
Price Waterhouse
The Procter & Gamble Fund
The Prudential Foundation
Quotron Systems, Inc.
RCA Corporation
Republic Corporation
R. J. Reynolds Industries, Inc.
Robertshaw Controls
Company—Grayson
Controls Div.
J. W. Robinson Company
Rockwell International Corporation
Mr. Dickinson C. Ross
S. E. Rykoff and Co.
Saga Corporation
Santa Anita Foundation
Santa Fe Industries Foundation
Santa Fe International
Security First Group
Security Pacific Foundation
The Signal Companies, Inc.
Skidmore, Owings & Merrill
Southwestern Portland Cement
Company
Square D Foundation
Mr. and Mrs. Harold B. Starkey, Jr.
Elbridge and Mary Stuart
Foundation
Sunkist Growers, Inc.
Tandy Corporation
Mr. Walter Taylor II
Technicolor, Inc.
Teldyne Charitable Trust
Foundation
Tenneco Inc.
Thorpe Insulation Company
Ticor Foundation
The Times Mirror Foundation
Tosco Corporation
The Touche Ross Foundation
Toyota Motor Sales, U.S.A., Inc.
Transamerica Occidental Life
Insurance Company
TRW Foundation
Twentieth Century Insurance
Company
Union Bank Foundation
Union Oil Company of California
Foundation
Union Pacific Foundation
United States Borax &
Chemical Corp.
The UPS Foundation
The Vinnell Foundation
The Vantage Foundation
VSI Corporation
Watson Industrial Properties
The Wells Fargo Foundation
Edward F. Hutton Foundation
W. P. Whitsett Foundation
Whittaker Corporation
Arthur Young & Company

Camelback Kiwanis Club
Chapter EE-PEO Sisterhood (L)
Children's Autism League of
Greater San Diego
Citizens Scholarship Foundation
Commonwealth of Pennsylvania
Communities Foundation of
Texas, Inc.
Diocese of Baker, Chancery
Office
Duncan Hunter Hispanic
Scholarship
Eagle Mountain High School ASB
Episcopal Diocese of San Diego
Fort Huachuca Wires Club
Golden Rule Club
Government of American Samoa
(L)
Grossmont High ASB
Ed Henry Scholarship
Immaculate Church
Imperial County Uniserv
Scholarship
Imperial Valley Promotion Fund
Imperial County Uniserv
Scholarship
Imperial Valley Hospital Auxiliary
Italian Catholic Federation
Kamehameha Schools
Kiwanis Club of Riverside
Kiwanis Club of Burlington,
Vermont
Knights of Columbus
Knights of Columbus #6257
Knights of Columbus Supreme
Office
La Jolla Catholic Youth Group
Les Dames de Los Angeles
Mission Bay Hospital Auxiliary
National Center for Paralegal
Training (L)
National Endowment for the
Humanities
National Merit Scholarship Fund
Officer's Wives Club
Palomar Memorial Hospital
Auxiliary
Pennsylvania Higher Education
Assistance Agency
People-to-People Program
Phi Delta Kappa S.D.
Chapter 0077
Point Loma High School ASB
Payallup School District
Rancho Bernardo Jr. Women's
Club (L)
Resurrection Church
Mabel Wilson Richards
Eve Roll Memorial Scholarship
Fund
Rotary Club of Carlsbad
San Diego Bookshelves Association
Sacred Heart Alumni of Arizona
Sacred Heart Alumni of Los Angeles
Sacred Heart Alumni of San Diego
Salinas Sons of Italy
San Diego County Bar
Association (L)
Society of the Sacred Heart, U.S.
Province
Sons of Italy Western Foundation
St. Catherine Labourer Church
St. James Catholic Church
St. Monica's Guild
Robert Lewis Stevenson School
Terra Santa Tennis & Racquet
Club (L)
U.S. Dept. of Inter. Indian
Affairs, Ed.
USD Auxiliary
USD Graduate Nursing Students
Association
USD Friends of Music
USD Friends of the Library
USD Law School Alumni
Association (L)
University of San Diego H.S.
University of Texas Health Science
Center
Washington State Elks Assoc.
Washington University
Waterdown High School Scholarship
Fund
Women's Community Club of
Brawley
Women's Western Golf Foundation

Clara Abbott Foundation
Ahmanson Foundation
American Institute of CPAS
Foundation
American Newspaper Publishers
Foundation
Bidstrup Foundation
Edith Bush Charitable Foundation
Carthage Foundation (L)
Cochise College Foundation
Elks National Foundation
Reuben H. Fleet Foundation
Ed and Mary Fletcher Foundation
(L)
Foundation of the National Student
Nurse Assoc.
Fundacao Calouste Gulbenkian (L)
Robert Golden Foundation
Ernest W. and Jean E. Hahn
Foundation
Philip Y. Hahn Foundation (L)
Ina and Ray Harris Fund
The Hearst Foundation, Inc.
The Hilbren Foundation
Kiwanis Club-Hill Foundation
The Kresge Foundation
George Henry Mayr Trust
Morm Educational Foundation
San Murphy Foundation
NCR Foundation
National Cultural Foundation
The Olin Foundation, Inc.
The Gerald and Inez Grant Parker
Foundation (L)
Phillips Petroleum Foundation, Inc.
Pilgrim Foundation
Price Waterhouse Foundation
Riskob Foundation for
Catholic Arts
Riverside Comm. Foundation
The Roon Foundation, Inc.
San Diego Kiwanis Club Foundation
San Lorenzo Dist. Scholarship
Foundation
Santa Barbara Scholarship
Foundation
Santa Fe Industries Foundation, Inc.
Shell Companies Foundation (L)
Frank R. Warren Foundation
William K. Warren Foundation
Weingart Foundation (L)
Wills and Jane Fletcher Foundation

Organizations

Alta 80 Society
All Indian Pueblo Council, Inc.
American Business Women's Assoc.
American GI Forum of the U.S.
American Legion Auxiliary
BPO Elks Lodge #1687
BPO Elks Lodge #2007
Barslow Emblem Club #311
Benedictine Women's Club
Bishop Gorman High School
Foundation
Bishop Union High District
Blessed Sacrament Social Justice
California Federation of Business &
Professional Women (L)
California District Attorney's
Assoc. (L)
California-Hawaii Elks Major
Project

Camelback Kiwanis Club
Chapter EE-PEO Sisterhood (L)
Children's Autism League of
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William K. Warren Foundation
Weingart Foundation (L)
Wills and Jane Fletcher Foundation



First Mass of Christmas scheduled for December 8

The traditional "First Mass of Christmas," celebrated for USD alumni—including, for the first time, Law alumni—members of the Board of Trustees, and Sacred Heart alumnae, will be held on December 8 at 7:30 p.m. in Founders Chapel. For many of those present, it will be the first opportunity to meet the new director of alumni development, Tom Martz.

A featured event of the evening will be the presentation of the Bishop Buddy Award to the "outstanding alumnus/a of the year" by Alumni Association President Walt Johnson. The USD Choir will provide the musical elements for the Mass, con-celebrated by alumnus Rev. Barry Vinyard and Rev. Owen Mullen of the Graduate Ministry. According to Sr. Virginia McMonagle R.S.C.J., director of constituent relations, eight "huge Christmas trees" have been contributed by a USD friend and are being flown in from Seattle to add to the chapel's seasonal dress.

Following the Mass, a champagne reception will be held in Camino Hall parlors and foyer.

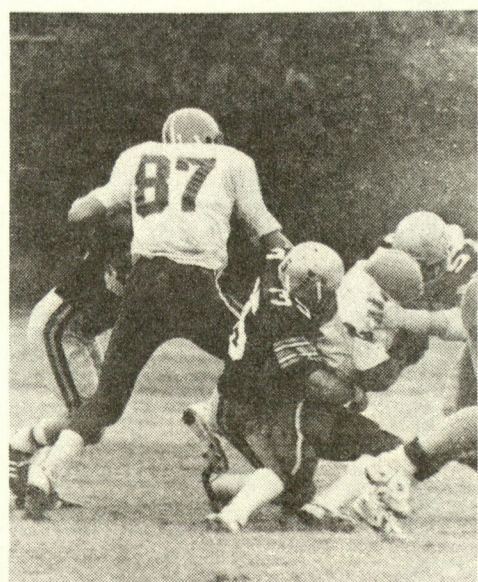
"Early arrivals are encouraged," says Sr. McMonagle. "We always have an overflow crowd for the Christmas Mass."

Football

A wrap-up of the completed football season and prognosis in other sports shows USD teams in steady performance, says Sports Information Director Ted Gosen, who provided the following report for UPDATE.

The Toreros wound up the 1983 season with a 5-5 record and a pleased Head Coach Brian Fogarty. "The season really went fast," says Fogarty. "Against our own level Division III competition, we excelled, going 5-1. However, the step-up in competition against Division II opponents was difficult, as we were outmanned physically in every game. I'm already looking forward to next season, and I feel the program will only get stronger and better."

Coach Fogarty is already in the process of recruiting for next season, with his key needs being both offensive and defensive linemen. Sixteen seniors were lost to graduation and will have to be replaced.



Alumni in the news...

Maureen Pecht King '64 has been appointed director of development by the Mingie International Museum of World Folk Art, La Jolla. Maureen will be responsible for membership and fund development and for the museum's public relations. She has served on the board of directors and the executive committee of the Junior League of San Diego, Inc., and is a past member of the board of directors of National Charity League. Currently serving as co-chairman of the advisory board of the San Diego Organizing Project, Maureen has also served as president of the board of education of All Hallows parish and was the charter president of the San Diego Chapter of the Amyotrophic Lateral Sclerosis Foundation. She is a member of the Dean's Council at USD's College of Arts and Sciences and of the University's strategic long-range planning committee.

Steven M. Lash, M.B.A. '82 is the new director of finance for the San Diego Hospital Association (SDHA) and the Sharp Hospitals. Steven will direct all corporate and hospital finance functions, including long-range planning and business development, for the Association, which is the parent corporation, and for its two member hospitals, Sharp Memorial and Sharp Cabrillo. He will also direct the information systems functions. He has been with Sharp since 1977, moving from a beginning position as controller to associate director and chief financial officer in 1981. Steven is a director of the Healthcare Financial Management Association, and member of the San Diego City School District Advisory Council on Business Curriculum, the reimbursement and finance committees of the Hospital Council of San Diego and Imperial Counties, and the American College of Hospital Administrators. He lives in Tierrasanta.

Maria Arroyo-Tabin, Law '79 was honored by the State Bar in September for her contributions of time and effort in providing free legal services to the poor. Maria was one of nine lawyers in

the State who received the Pro Bono Publico Service Award at the Bar's annual convention in Anaheim. Maria was instrumental in organizing and recruiting 25 attorneys from the U.S. attorney's office for the San Diego Volunteer Lawyer Program, which began operating last March. She assisted in forming the Family Law Panel of the program and continues to donate time as a member of the panel and of the Legal Aid Society in San Diego.

Ethel Sykes, director of undergraduate programs at the School of Business, reports that George Kilcrease '69 (B.S. in Accounting) and Kenneth Clare '71 (B.S. in Accounting) are partners at Touche Ross and Arthur Young, respectively. Ethel believes that this may be the first time USD alumni have reached this level in accounting firms.

And in other news...Terri Hanten '71, former USD director of alumni, married Frank Holmes in San Diego last July...Christina Parsons McComb '75 received the M.A. in educational technology from SDSU; she's a free lance science write/educator and is about to publish her first book in 1984...John Jakubczyk '76 has been elected president of Arizona Right to Life, Northern Region; he is spearheading a Pro-Life effort called "Project Jericho," which offers alternatives to abortion...Mike Mullen '76 and wife Jeanne are the parents of a daughter, Megan, born in July; Mike is studying for his Ph.D. at the U. of Kansas...Tim Houze '77 and his wife Sue have announced the birth of their first child, Jesse Michael, born last April...Cheryl Ann Marie Peterson '81 and Michael G. Roddy were married in August; she is a research attorney for San Diego County Superior Court...Kathleen Pritch '82 married Dr. Mark Rapaport, a resident in the department of psychiatry at UCSD; Kathleen is working on a master's degree at Catholic University in Washington.

members of the club will also be part of a weight-training program.

Sw

update

"USD campus blossoms, takes enviable posture"

The following article by Michael Scott-Blair, education writer, appeared in the San Diego Union on November 14, 1983, and is reprinted with permission of Copley Newspapers.

It sits on the hill overlooking Mission Bay and Valley, stately, beautiful, well-manicured and suddenly, very mature.

For years it was a cloistered academic center with relatively narrow interests, but in 10 short years, the University of San Diego has blossomed into a major city campus that is looking toward the future with a posture that is the envy of most universities.

While other campus leaders sit grim-faced as they survey the future, USD's President Andrew E. Hughes could not help smiling as he reviewed 10 enormously successful years of skillfully planned growth, and let his mind contemplate alternatives for the future that his faculty, students, and administration will be considering for the next 12 months.

He ticked off the decade's progress: The student body has doubled from 2,500 to more than 5,000. The faculty has grown from 104 to 191, with more than 90 percent of them having Ph.D. degrees. The number of degrees awarded to students has increased from 460 to almost 1,100. Resident students have tripled to nearly 1,400. Private gift support to the campus has skyrocketed from well under \$100,000 in 1970 to \$3.75 million this year.

Outside his office, the fruits of those gifts were taking shape in a building program that would satisfy universities three times its size.

"By 1985, we will have reached the point we projected for ourselves a decade ago. In 1975 (three years after Hughes came to USD) growth was our number one priority. We had to grow in order to achieve the fiscal stability needed to create our academic stability...."

"Now we face some fascinating alternatives," said Hughes. "The years of fiscal and physical growth were challenging and exciting...but now new and more subtle challenges and goals face the campus. Now we can put all our attention to qualitative change without having to keep one eye on quantitative change." USD can strive to enhance its position as a good, medium-sized, comprehensive university among other universities of similar standing, or seek new directions.

"To my mind, we are not seeking some abstract academic goal. We are seeking to continue the development of this university as an institution that reflects our city and locality, its proximity to the international border and role in the greater Pacific basin," he said. "Some people may like to see us do that within the confines of our present programs in a form of steady state...." Others may like to expand the current academic areas into higher academic levels, or move into hard research in the social sciences. Still another alternative is to move more heavily into the hard sciences, such as engineering, computer science and telecommunications, while some people may prefer a completely new direction that would return the predominant campus emphasis to undergraduate studies with the professional studies a separate university entity, similar to Harvard and UCLA, he said....

"This is an exciting position to be in--to be able to plan from a stable base," said Hughes, who quietly declines the credit that most people give him for developing that stability....

As Dr. Barton Thurber, chairman of the English department, joins others of the campus community in looking to the future, he remains confident of one thing: "I will make a prediction," he said. "Within the next five to 10 years, USD is going to explode into national awareness as a place known for the excellence of its teaching."

Completing the dream....

Plans for University Center complex announced at news conference

Plans for a \$9 million University Center complex were unveiled at a special news conference held on campus November 16.

"Part of the founding concept of the University of San Diego," President Hughes told newsmen and an audience from the USD community, "was that it would include a central meeting place where students' lives would be enriched socially and spiritually as well as academically. Today, USD is close to turning that dream into reality with the construction of the University Center, a vital structure which has long been missing from USD campus life."

Hughes described the Center as the capstone of campus development plans which include the completion of the new School of Business building, Olin Hall [see story, p.2], funded by a \$4.5 million grant from the Olin Foundation; the Helen K. and James S. Copley Library, funded in large part by gifts from the Copley Foundation and from Mrs. Copley; and the Douglas F. Manchester Executive Conference Center, enabled by a leadership gift from Manchester.

The three-level, 70,000 square-foot Center, designed by the architectural firm of Mosher, Drew, Watson, Ferguson, will occupy land east of DeSales Hall. A multi-purpose facility, it will house student affairs offices, dining areas for students and faculty, a grille and coffeehouse, a game room, lounges, student publications offices, a student organization center, conference and meeting rooms, a deli, sundries store, and programming areas. The architecture will conform to the prevailing Spanish Renaissance style of the campus.

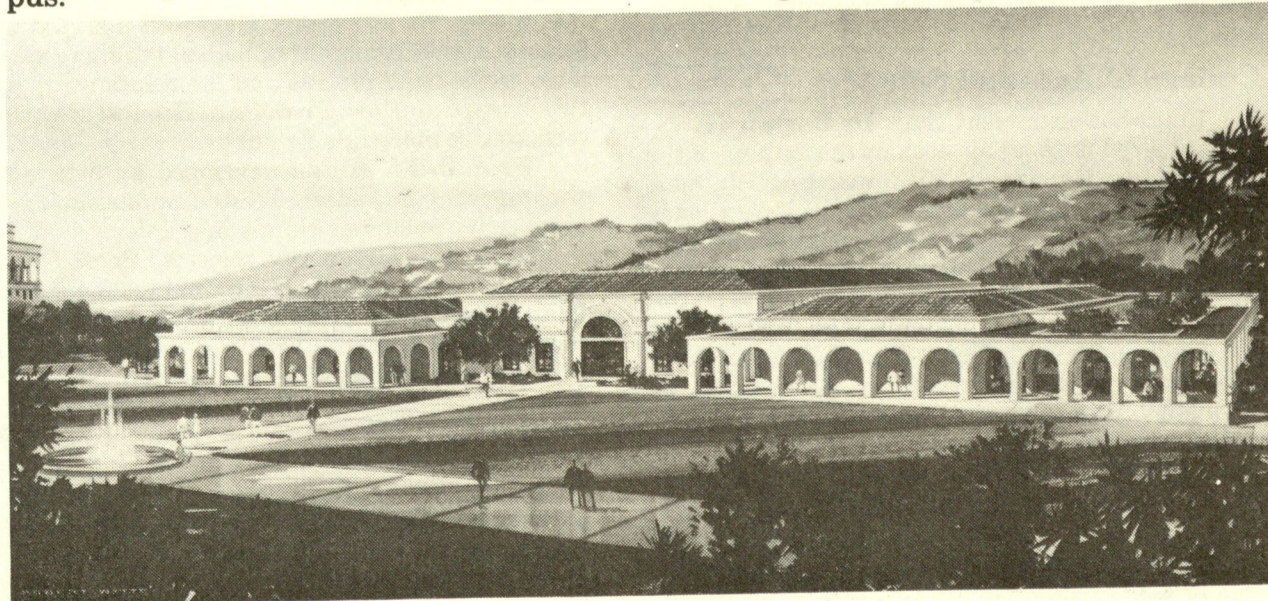
"While the academic facilities of the campus are effectively meeting the educational requirements of USD's students," the president commented, "the University Center is needed for their spiritual, psychological, cultural, and social development." The Center, he said, will provide a meeting place which will both physically and socially unify the entire University community.

Vice President for Student Affairs Tom Burke said the University Center is needed to accommodate an unanticipated surge of enrollment in recent years. Current facilities, spread about campus, can serve about 200 students at a time. Undergraduate enrollment stands at 3,000 students, with an additional 2,000 graduate and law students.

"USD, in its vision of the University Center, returns to the earliest traditions of 'the Commons,' the union as a place where students, faculty, and administration can meet on common ground, a place which affords an atmosphere of free discussion, a student development center, a building dedicated to the promotion of the art of living," Burke said.

Hughes also told the media that the University already has in place commitments of approximately \$3.25 million from anonymous and yet-to-be announced donors. "In the months ahead, securing the remaining \$5.75 million needed to implement the Center will receive top priority in our advancement efforts."

The University hopes to be able to break ground for the Center by January, 1985, but the timeline will ultimately be determined by the response of benefactors to the University's efforts to realize the remaining funding.



"A building dedicated to the promotion of the art of living"--The University Center will occupy a 70,000 square-foot site east of DeSales Hall (partly visible at the extreme left) and overlooking Tecolote Canyon, with a sweeping view to Mission Bay. The multi-purpose, three-level facility will provide a central meeting place for the USD community.