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Guide to the Thomas Cosgrove papers

Thomas Cosgrove

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Guide to the Thomas Cosgrove papers

Overview of the Collection

Title: Thomas Cosgrove papers

Dates: 1973-2007

Creator: Cosgrove, Thomas

Quantity: 6 boxes, (6 linear feet)

Summary: This collection contains records kept by Thomas Cosgrove during his 38 years working at the University of San Diego. Records are associated with his work in Student Affairs and include meeting minutes, memoranda, resources used for policy creation, and event planning materials. The primary event represented is New Student Orientation, which Cosgrove overhauled into a week of activities and events for incoming students. Also included are materials for the President's Advisory Council and the Strategic Long Range Plan, both in which Cosgrove was actively involved.

Identification: USDA_2011_011

Language: English

Repository: [University of San Diego, Archives and Special Collections](#)

Copley Library

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Historical Note

Thomas J. Cosgrove worked with students at the University of San Diego for 38 years. Prior to beginning as the USD Program Coordinator/Assistant Director of Campus Ministry in July 1972, Cosgrove earned an M.A. in Moral Theology from St. Louis University. While working at USD, he attended the USD School of Education to earn his M. Ed. in Counselor Education in 1974 and his Ed. D. in Leadership in 1984.

As the Dean of Student Affairs, Cosgrove was prominent in the administration of the Hahn University Center. He also oversaw fundraising for, and the opening of the Student Life Pavilion. Cosgrove additionally served on the President's Cabinet, and played a prominent role in student life on campus. He established the recreation program, was part of a team that created a Leadership minor, and created the Emerging Leader Program. He led the way in infusing New Student Orientation with events and activities like casino nights, luaus, and barbecues. Cosgrove additionally encouraged the establishment of crew as an official USD sport, which occurred in 1978.

Cosgrove served as the chair of many committees throughout his tenure at USD. These include:

Student Development Task Force (1977-1978)

Committee for the Development of the Alcohol Education Program (1979-1980)

Committee for the Revision of the University Alcohol Policy (1981)

WASC Standard VII Committee on Student Services (1981-1982; 1991-1992; 1998-2000)

Committee on Outdoor Recreation (1981-1983)

University Center Program Development Committee (1982-1984)

University Center Policies Committee (1984-1985)

Special Committee on AIDS Education (1991-1992)

Orientation Coordinating Committee (1992-1993)

University Speakers Policy Committee (1992-1993)

Diversity Committee of Strategic Long Range Planning Process for Student Affairs (1994)

Alcohol and Drug Issues: An Integrated Response Committee (1998-2001)

Campus Culture Committee (1999-2000)

Committee for the Revision of the Student Code of Rights and Responsibilities (2002-2003)

First Year Experience Committee (2003-2004)

He also held a number of job titles, all associated with the student experience. Cosgrove retired in June 2010.

Dates	Job Title
1972– 1974	Program Coordinator / Assistant Director of Campus Ministry
1974– 1978	Associate Dean of Students, Director of Student Activities and Special Events
1978– 1985	Associate Dean of Students, Director of Student Development, Student Activities and Special Events
1985– 1997	Associate Dean of Students, Director of Hahn University Center and Student Development
1997– 2001	Associate Vice-President for Student Affairs, Director of the Hahn University Center and Student Development
2001– 2007	Associate Vice-President for Student Affairs and Dean of Students
2007– 2010	Associate Vice-President for Student Affairs Development

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Scope and Content Note

This collection contains the administrative records gathered by Thomas Cosgrove throughout his 38 years working at the University of San Diego. These records reflect the changes that occurred in student affairs over Cosgrove's tenure, including goals and objectives for improving the student experience, and departmental changes in policies and procedures.

Records include meeting minutes for various committees of which Cosgrove was a member, materials for the President's Advisory Council, resources that helped inform Cosgrove's work, event planning materials, and records closely related to his work in Student Affairs. Event planning materials generally include correspondence and programs or fliers for the events. Events include Homecoming, and various speakers brought to campus. Orientation Week materials document the variety of events used to engage students and help them adjust to life at USD. Among these materials are correspondence, schedules, evaluations, and meeting materials. Also included are planning materials for the events held throughout Orientation Week including Casino Night, Luau, the Alcalá Bazaar, and trips to Sea World.

Cosgrove's Student Affairs records include his work with the Associated Students, developing the Leadership program, resources used in creating conduct policies, University Center operations manuals, and material gathered for the Strategic Long

Range Plan. Among these materials, are records associated with Marie Minnick, who worked closely with Cosgrove. Minnick began working at USD in 1998, first as the Director of Student Activities, then as the Assistant Dean of Students.

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Arrangement

This collection is arranged into five series:

[Series I. Meeting Minutes](#)

[Series II: President's Advisory Council](#)

[Series III: Resources](#)

[Series IV: Student Activities](#) Series IV is further arranged into two subseries:

[A. Events](#)

[B. Orientation](#)

[Series V: Student Affairs](#) Series V is further arranged into four subseries:

[A. Associated Students](#)

[B. Conduct](#)

[C. General Administration](#)

[D. Strategic Long Range Plan](#)

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Restrictions

The majority of these records are open for research.

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Related Material

Related records include the Associated Students records and the Office of Student Affairs records.

A few reports have been removed for cataloging. These include:

International Student Handbook, undated

One Stop Student Service Center Report, April 5, 2006

UC Operations / Special Events Operation Manual, undated

University of San Diego Student Code of Rights and Responsibilities, 2004

8' x 10' 1993 Orientation Team Photograph removed to photograph storage for preservation purposes. A photocopy was taken and kept in the original location of the photograph.

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Index Terms

This collection is indexed under the following headings in the online catalog. Researchers desiring materials about related topics, persons, or places should search the catalog using these headings.

Cosgrove, Thomas
Minnick, Marie
University of San Diego
San Diego (Calif.)
administration of students
campus activities and participatory groups
student discipline
student life
student orientation
Students--Alcohol use

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Administrative Information

Preferred citation

[Folder Title], Box # Folder #, Thomas Cosgrove records, Copley Library, University of San Diego, Archives and Special Collections.

Processing Information

Initial processing of this collection was done by Tessie Camina in 2011. Further processing was conducted by Ashley Toutain in 2017. In 2017, an effort was made to recreate original order from an inventory that was created at the time of transfer to the archives, as well as from an understanding of the records. Original folder titles are unknown.

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Detailed Description of the Collection

Series I: Meeting Minutes, 1986-1996, 2006

This series contains meeting minutes and materials gathered for some of the committees with which Thomas Cosgrove was associated. As a Student Affairs administrator, he was an advisor to the Associated Students and oversaw much of the work done at the University Center. Budget committee meeting and Senate meeting materials for the Associated Students are included along with staff meeting materials for the University Center. Materials for the AIDS Committee, Social Issues, and Wellness and Community Standards are also included.

The original inventory had binders of meeting minutes representing many of the committees with which Cosgrove was associated. This series of Meeting Minutes was therefore created to reflect that organization. Additional Student Affairs materials can be found in the Student Affairs series.

This series is arranged in alphabetical order.

Box Folder

- 1 1 AIDS Committee Meeting Minutes, 1992 November - 1993 March
- 2 AS Advisors [Associated Students Advisors Meeting Materials], 1993-1994
- 3 Associated Students Advisors Meetings, 1994-1996
- 4 Associated Students Budget Committee Meeting Materials, 1991-1992
- 5 Associated Students Budget Committee, 1992-1993
- 6 Associated Students Budget Committee, 1994-1995
- 7 Graduate Assistants Meetings, 1992-1993
- 8 Irvine Grant and Social Issues Funding Meeting Minutes, 1992 September 25
- 9 Associated Students Senate Meetings, 1993-1994
- 10 Associated Students Senate Meetings, 1994-1995
- 11 Student Affairs Committee Board of Trustees Meeting Materials, 1994-1996
- 12 Student Affairs Staff Meetings, 1993-1994
- 13 Staff Meeting Materials, 1987 Fall
- 14 Student Issues Board, 1993-1994
- 15 Student Issues Board, 1994-1995
- 16 University Center Staff Meetings, 1985 October
- 17 University Center Staff Meetings, 1986
- 18 University Center Staff Meetings, 1987
- 19 University Center Staff Meetings, 1988
- 20 University Center Staff Meetings, 1993-1994
- 21 University Center Staff Meetings, 1994-1996
- 22 Wellness and Community Standards, 2006

Series II: President's Advisory Council, 1987-1996

This series contains the records Thomas Cosgrove kept as a member of the President's Advisory Council. These records include meeting agendas, meeting minutes, notes, and resources relevant to the meetings.

Folders in this series, and the records within each folder, are arranged in reverse chronological order.

Box Folder

- 1 23 President's Advisory Council, 1994-1996
[Meetings, agendas, attachments, and notes.]
- 24 President's Advisory Council Meetings, 1995-1996
- 25 President's Advisory Council Use of the USD Name, 1995 September
- 26 President's Advisory Council Miscellaneous, 1994-1996
- 27 President's Advisory Council Meetings, 1994
- 28 President's Advisory Council Miscellaneous, 1991-1992
- 29-30 President's Advisory Council Meetings, 1991-1992
- 31-32 President's Advisory Council Meetings, 1990
- 33-34 President's Advisory Council Meetings, 1989
- 35 President's Advisory Council Meetings, 1988
- 36 President's Advisory Council Meetings, 1987
[Formerly the University Cabinet Full Committee.]

Series III: Resources, 1975-1976

These resources appear to be those of courses and workshops that Cosgrove attended while he was earning his M. Ed. and Ed. D. at University of San Diego. Courses and workshops such as these likely informed how Cosgrove conducted his work.

Box Folder

- 2 1 Developmental Process, 1975-1976
- 2 Group Dynamics, undated
- 3 Leadership, undated
- 4 Programming, undated
- 5 Values Clarification, undated

Series IV: Student Activities, 1973-1996

This series contains event planning materials for a variety of Student Activities events as well as planning materials for New Student Orientation Week. Event materials largely include correspondence, memos, fliers, and programs for events. Orientation Week records include planning materials for the variety of events held during New Student Orientation. Orientation Week events were planned for incoming freshman, transfer students, and international students. Among these planning materials are event schedules, announcements, meeting materials, correspondence and evaluations. Also included are information packets mailed to new freshman, international, and transfer students.

This series contains two subseries: A. Events, and B. New Student Orientation Week. Events are arranged in alphabetical order. New Student Orientation Week is arranged chronologically.

Subseries A: Events, 1973-1994

Box Folder

- 2 6 Alumni Summit Program, 1992 April 11
- 7 Olivia Newton-John Concert, 1976
- 8 Corporate Associates, 1992
- 9 Crew Classic Dinner, 1987, 1989
- 10 Debate Mayor Alioto and William Buckley, 1975 March
- 11 Re-Dedication of the Hahn University Center, 1989 September
- 12 Dedication of Shiley Theater, 1991
- 13 Dispute Resolution Forum, 1989
- 14 Earth Day Series, 1990
- 15 Events, 1982 May
- 16 Events, 1983 Spring
- 17 [Special Events Planning Materials], 1977 Fall
[Includes "An Evening with Bob Hope."]
- 18 Graduate School Day, 1986-1987
- 19 Homecoming, 1987
- 20 Homecoming, 1988
- 21 Homecoming, 1989
- 22 Homecoming, 1990
- 23 Homecoming, 1991
- 24 International Students Dinner, 1991
- 25 International Students Fashion Show, 1994
- 26 William Colby Lecture, 1981
- 27 Vincent Price Lecture, 1981
- 28 Marine Corps Birthday Ball, 1989
- 29 NROTC Birthday Ball, 1992
- 30 Parents' Day Ball, 1986-1987
- 31 Speaker Sam Ervin, 1975
- 32 Speaker Mary Elizabeth Harding, 1973
- 33 Speakers Bureau G. Gordon Liddy, 1983
- 34 Speaker Series George McGovern, 1976
- 35 Speaker Ralph Nader, 1981
- 36 Speaker Lillian Roybal-Rose, 1991
- 37 Speaker Frederic Storaska, 1993
- 38 Speakers Brochure, 1975-1976
- 39 Speakers Bureau Potential Speaker, 1981

40 Speakers Bureau Planning Materials, 1974-1977

41 Tonight Show Planning Notes, 1983 November

Subseries B: New Student Orientation, 1986-1996

Box Folder

- 2 42 Orientation Week Reflections, 1984
- 43 Orientation Week Chairman's Notebook, 1986
[Includes event timeliness, memoranda, budget materials, and
planning information related to Orientation Week.]
- 44 Fraternity Fall Rush, 1987
- 45 Mailing Packet to Incoming Students, 1987
- 46 Memoranda to Transfer Students, 1987 Fall
- 47 Schedule, Mailing, etc., 1987
- 48 Orientation Week Board Meeting, 1988
- 49 Freshman Orientation, 1988
- 50 Information Table Services, 1988
- 51 Master Housing List, 1988
- 52 Orientation Week Various Memoranda, 1988
- 53 Pre-Orientation Workshop, 1988
- 54 Orientation Week Team Schedule, 1988
- 55 Orientation Week Team Workshop, 1988
- 56 Orientation Week Timeline Schedule, 1988
- 57 Freshman Parents' Orientation, 1989
- 58 Orientation Week Board Meetings, 1989
- 59 Orientation Week Miscellaneous Correspondence, 1990
- 60 Orientation Week General Meeting Schedule, 1989
- 61 Orientation Week Various Memoranda, 1989
- 62 Orientation Week Notes, 1989
- 63 Sample Packet for Freshmen, 1989
- 64 Orientation Week Social Issues Committee Meeting, 1989 February
- 65 Orientation Week Planning Materials, 1989 Spring
- 66 Orientation Week Team Group Meetings, 1989
- 67 Orientation Week Team Members Memoranda, 1989 Spring
- 68 Orientation Week Team Schedule, 1989 Spring
- 69 Orientation Week Events List, 1990
- 70 Freshman Orientation, 1990 Fall
- 71 Orientation Week Name Tags, 1990
- 72 Orientation Week Notes, 1990
- 73 Sample Packet for Freshman, 1990 Fall
- 74 Orientation Week Schedule, 1990 Spring
- 75 Students Recommended for O-Team, 1990

- 76 Summer Advising Program, 1990
- 77 Orientation Week Transfer Students Evaluation, 1990
- 78 Orientation Week Board Projects, 1991 Fall
- 79 Orientation Week Miscellaneous Board Materials, 1991
- 80 Orientation Week Board and Team Members, 1991

Box Folder

- 3 1 Orientation Week Budget, 1991
- 2 Comparison of 1985 and 1990 Orientation Evaluations, 1991
- 3 Letters of Appreciation from Rudy Spano, 1991
- 4 Orientation Week Notes/Interview, 1991
- 5 Official Orientation Programs, 1991, 1994-1996
- 6 Orientation Week Responses on Evaluation, 1991
- 7 Preceptor Assignments, 1991
- 8 Residence Life Concerns, 1991
- 9 Think-Tank Notes, 1991
- 10 Orientation Week Transfer Team Evaluation, 1991
- 11 Orientation Week Transfer Team Leaders, 1991
- 12 Orientation Week Workshop Schedule, 1991
- 13 Orientation Evaluation, 1991
- 14 Orientation Week Agenda, 1992
- 15 Orientation Week Miscellaneous, 1992
- 16 Sample Packets Mailed to Students, 1992
- 17 Alcalá Bazaar, 1993
- 18 Orientation Week Board Retreat, 1993
- 19 Casino Night, 1993
- 20 Comedy Showcase, 1993
- 21 Day at the Bay, 1993
- 22 Diversity Program, 1993
- 23 Orientation Week Planning and Budget, 1993
[Includes orientation evaluation for 1992.]
- 24 Orientation Week Event Summaries, 1993
- 25 Orientation Week Goals, 1993
- 26 Honors Program, 1993
- 27 Information for International Students, 1993
- 28 Kick Back by the Pool, 1993
- 29 Luau, 1993
- 30 Math Testing, 1993
- 31 Orientation Week Meetings, 1993
- 32 Orientation Week Memoranda and Letters, 1993

33	Orientation Week Notes about Events, 1993
34	Orientation Week Certificates, 1993
35	Packets for Mailing to Freshman and Transfer Students, 1993
36	[Orientation Week Informational Materials], 1993
37	Pre-Orientation Party, 1993
38	Preceptorial Meetings, 1993
39	Sea World, 1993
40	Team Photograph, 1993
41	Spaghetti Factory Banquet, 1993
42	Sports Day, 1993
43	Team Selection, 1993
44	Team Member Lists, 1993
45	Team Workshop, 1993
46	Orientation Week Timeline, 1993
47	Alcalá Bazaar, 1992-1995
48	Beach Day, 1994
49	Orientation Week Board and Team Members, 1994
50	Boat Cruise for International Students, 1994
51	Boat Cruise for Transfer Students, 1994
52	Orientation Week Budget, 1994
53	Casino Night, 1994
54	Orientation Week Calendar and Budget, 1994
55	"Day at the Bay," 1994
56	Luau, 1994
57	Orientation Week Mailing Packets, Originals, 1994
58	Mailing Packets for Freshmen, 1994
59	Mailing Packets for Transfer Students, 1994
60	Program Book Draft, 1994
61	Sea World Trip, 1994
62	Summer Parties, 1994
63	Orientation Week Team Workshop, 1994
64	Alcalá Bazaar, 1995
65	Boat Cruise for International and Transfer Students, 1995
66	Casino Night/Limo Buses, 1995
67	Comedy Showcase, 1995
68	Contract Log, 1995
69	"Day at the Bay," 1995
70	Orientation Week Group Meetings, 1995
71	Luau, 1995

- 72 Orientation Board Members, 1995
- 73 Orientation Week Originals for Photocopies, 1995
- 74 Mailing Packets for Freshman and Transfer Students, 1994
- 75 Orientation Week Program Book, 1995
- 76 Orientation Week Team Members, 1995
- 77 Orientation Week Board Workshop, 1995
- 78 Orientation Week Transfer Student Evaluation, 1995
- 79 Alcalá Bazaar Solicitors Agreement, 1996
- 80 Orientation Week Board Workshop, 1996
- 81 Casino Night, 1996
- 82 Orientation Week Certificates, 1996
- 83 Orientation Week Commuter Reception, 1996
- 84 "Day at the Bay," 1996
- 85 Food and Catering, 1996
- 86 "Good Stuff," 1996
- 87 Honors Program, 1996
- 88 Orientation Week Group Interview Evaluations, 1996
- 89 Mailing Packets for Freshman and Transfer Students, 1996
- 90 Master Housing List, 1996
- 91 Orientation Week Memoranda, 1996
- 92 Message from the O-Chair, 1996

Box Folder

- 4 1 Orientation Week Originals for Photocopying, 1996
- 2 Preceptorial List Assignment, 1996
- 3 Program Book Draft, 1996
- 4 Summer Send-Off Program, 1996
- 5 Orientation Week Surveys, 1996
- 6 Orientation Week Team Event Assignments, 1996
- 7 Orientation Week Team Summer Newsletter, 1996
- 8 Orientation Week Team Workshop, 1996
- 9 Orientation Week Transportation Team, 1996

Series V: Student Affairs, 1976-2007

This series covers Thomas Cosgrove's administration of Student Affairs. Among these materials are records related to the Associated Students, disciplinary policies and procedures regarding student conduct, and materials gathered for the Strategic Long Range Plan. Associated Students materials pertain primarily to plans and evaluations for the Leadership Workshop. Conduct records include resources gathered, and policies created regarding students' alcohol use, sexual harassment, and racial discrimination. Also included is correspondence in opposition to the 1984 April Fools issues of *The Vista*.

General administrative records include operations manuals and goals for the University Center and the One Stop Student Service Center. Strategic Plan records include correspondence, meeting minutes, and reports gathered in preparation for future planning.

Records in this series are arranged alphabetically.

Subseries A: Associated Students, 1976-1988

Box Folder

- | | | |
|---|----|--|
| 4 | 10 | Concert Series, 1977-1979 |
| | 11 | Associated Students Contacts, 1998 |
| | 12 | Concert and Event Contract Information, 1981 |
| | 13 | Associated Students Executive Board Agenda, 1994 |
| | 14 | Finance for Alcalá Yearbook, 1982 |
| | 15 | Finance for Alcalá Yearbook, 1983 |
| | 16 | Finance for Alcalá Yearbook, 1984 |
| | 17 | Finance for Alcalá Yearbook, 1985 |
| | 18 | Finance Budget, 1983 |
| | 19 | Finance Inter-Club Council Requests, 1991-1992 |
| | 20 | Leadership Workshop, 1979 |
| | 21 | Leadership Workshop, 1980 |
| | 22 | Leadership Workshop, 1981 |
| | 23 | Leadership Workshop, 1982 |
| | 24 | Leadership Workshop, 1983 |
| | 25 | Leadership Workshop, 1984 |
| | 26 | Leadership Workshop, 1984 |
| | 27 | Leadership Workshop, 1985 |
| | 28 | Leadership Workshop, 1986 |
| | 29 | Leadership Workshop, 1987, 1988 |
| | 30 | Vista, 1976-1983 |
| | 31 | Associated Students Senators Workshop, 1984 |
- [Includes student activities interest questionnaire results.]

Subseries B: Conduct, 1987-2007

Box Folder

- | | | |
|---|----|--|
| 4 | 32 | Alcohol/Drug Internet Articles, 1998-2000 |
| | 33 | Alcoholism "Policy Panel on Youth Access to Alcohol," 2004 |
| | 34 | Alcohol and Substance Abuse Policy, 2004-2005 |
| | 35 | USD Policies Related to Alcohol, 2004-2007 |
| | 36 | Alcohol Task Force Meeting Materials, 2006-2007 |
| | 37 | Anti-Defamation League, 1999-2000 |
| | 38 | Discipline Hearing Boards Training, 2003 |
| | 39 | Discipline Hearing Boards, 2004-2005 |

- 40 Discipline Hearing Boards, 2006-2007
- 41 Campus Alcohol Strategies - Resources, 1998-1999
- 42 General Discipline, 2000
- 43 Hate Crime Conference Materials and Articles, 1990-1998
- 44 Judicial Affairs Articles and Notes, 2000
- 45 Legal Affairs Articles, 1992
- 46 Mission Bay Incident, 2006 October 19
- 47 Policies and Procedures on Disciplinary Process, 2005

Box Folder

- 5 1 Racial Harassment Resource Materials, 1989
- 2 Racial Harassment 'Report on University of Massachusetts Investigation,' 1987
- 3 Residence Life Conduct Check in and Training, 2007
- 4 Residence Life Maher Hall Problems, 2006
- 5 Sexual Assault Policy Materials including SAFE (Sexual Assault Facts and Education) Initiative, 2006-2007
- 6 Student Conduct and Liability Training, 2006
- 7 Student Sensitive Issues Team Meetings and Correspondence, 2005 Fall
- 8 Student Threat Assessment Workshop, 2005
- 9 *The Vista* Complaints and Issues, 1981-1985
 [Includes complaints regarding discussions of race and sexuality as well as criticism about the 1984 April Fools issue.]

Subseries C: General Administration, 1977-1996, 2005-2006

Box Folder

- 5 10 National Registry of Outstanding College Students, 1983-1984
- 11 One Stop Student Service Center, 2006
- 12 Residence Hall Council Accessibility of Camino/Founders, 1996
- 13 Residence Life Staff, 1996-1997
- 14 *San Diego News Notes* article "Freshman Found Little Faith at USD," 2005
- 15 Student Development Transcript Program, 1986-1987
- 16 Travel and Entertainment Card Procedures, 2006
- 17 University Center Construction News Clipping, 1986
- 18 University Center Operations Manual, undated
- 19-20 University Center Notebook [Policies and Information], 1986-1987
- 21 University Center Staff Manual, 1989-1990
 [Includes the philosophy and goals of the University Center.]
- 22 [College Work Study Students], 1986
- 23 Who's Who Among Students in American Universities and Colleges, 1983-1984

- 24 WASC [Western Association of Schools and Colleges] Survey Results; Student Affairs WASC Survey, 1977

Box Folder

- 6 1 List of International Students (Graduate, Undergraduate, and those in Practical Training), 1987-1998
[Materials in Box 6 are restricted.]
- 2 List of International Students (Graduate, Undergraduate, and those in Practical Training) 1996-2000 Rolodex file
[Materials in Box 6 are restricted.]
- 3 Points of contact: Colleges and Universities, Foreign Embassies, Governmental, Educational, INS, etc. 1996-2000 Rolodex file
[Materials in Box 6 are restricted.]

Subseries D: Strategic Long Range Plan, 1979-1980, 1994-1995

Box Folder

- 5 25 Strategic Long Range Plan Correspondence, 1995
- 26 Strategic Long Range Plan Economic Trends, 1994
- 27 Strategic Long Range Plan Finance and Administration Executive Summary, 1995
- 28 Goals and Objective Statements, 1995 January 24
- 29 Interest in Athletics and Recreation, 1995
- 30 "Niche Analysis," 1994 Fall
- 31 Strategic Long Range Plan Process and Schedule, 1979-1980
[Includes cabinet minutes, correspondence, and reference materials related to the long range plan.]
- 32 Strategic Long Range Plan Report on Projects, 1994
- 33 Strategic Long Range Plan School of Education Addendum, 1995
- 34 Strategic Long Range Plan for Student Affairs, 1995
- 35 Strategic Long Range Planning Committee Academic Assumptions, 1994
- 36 Strategic Long Range Plan Agendas, 1994-1995
- 37 Strategic Long Range Planning Committee Clientele Statements Draft, 1994
- 38 Strategic Long Range Planning Committee Executive Summaries of Unit Plans, 1995
- 39 Strategic Long Range Planning Committee Meeting Minutes, 1994-1995
- 40 Strategic Long Range Planning Committee Membership, 1994
- 41 Strategic Long Range Planning Committee Senior Focus Groups, 1994