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Management of Chronic Low Back Pain with a Nonpharmacological
Pain Management Kit Among Military Personnel

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Among Military Personnel

Introduction

Chronic musculoskeletal pain is a persistent, debilitating condition that influences an individual's ability to carry out the necessary and desired activities of daily living. Back pain is the second leading cause of disability in the United States, affecting 17 percent of Americans (Brault, 2009). Low back pain (LBP) specifically, is the fifth most frequent reason for medical-office visits, being one of the most common and expensive causes of work-related disability (Deyo, Mirza, & Martin, 2006). Low back pain is defined as pain, muscle tension, or stiffness localized below the costal margin and above the inferior gluteal folds, with or without sciatica. It commonly has no identifiable pathology (e.g., infection, tumor, osteoporosis, rheumatoid arthritis, fracture, inflammation) (Chou, 2011). Low back pain is defined as chronic when it persists for 12 weeks or more (Chou, 2011).

Opioid medications are commonly prescribed to treat chronic low back pain (CLBP) and can be a dangerous and addictive remedy if not appropriately consumed (Centers for Disease Control and Prevention, 2016a). According to the CDC, the United States is currently undergoing an "opioid epidemic." Since 1999 opioid overdose deaths have quadrupled, with 91 Americans dying per day from opioids, including prescription opioids (Center for Disease Control and Prevention, 2016). Furthermore, the side effects associated with opioid use are not limited to addiction and overdose, but can also include; depression, tolerance, increased sensitivity to pain, physical dependence, drowsiness, and confusion (Centers for Disease Control and Prevention, 2016b). In a recent publication on treatment guidelines for CLBP by the American College of Physicians (Qaseem, Wilt, McLean, Forciea, & Clinical Guidelines

Committee of the American College of, 2017), non-pharmacological interventions were recommended as first line treatment for CLBP. The guidelines also state that opioids should only be used as a last resort and only if the benefits of use outweigh their risks.

Chronic low back pain impacts a variety of individuals. Similar to that of the civilian world, CLBP also greatly impacts unique populations such as United States Active Duty Military Personnel (ADMP) (Knox et al., 2011). Injuries to the low back among this group of individuals can be devastating. Soldiers who sustain a low back injury have been shown to have an 85 percent chance of not returning to their combat area after sustaining the injury (Cohen et al., 2009).

Furthermore, an internal Army investigation report found that up to 35 percent of wounded, hospitalized soldiers are addicted to narcotics due to sustained injuries (Zoroya, 2011). In addition, those who remain active duty opioid use is not typically a viable option for treatment. The physical demands placed upon ADMP requires them to avoid opioid use to maintain combat readiness. Thus, alternative treatment modalities for these individuals are essential to maintain a high level of physical functioning while enduring untreated chronic pain or resign from their participation in their military unit (Office of the Army Surgeon General, 2010).

Description of the project

In order to maintain the required high level of physical functioning and rank of ADMP, effective non-narcotic interventions to managing CLBP need to be utilized. The Non-Pharmacological Pain Management Kit (NPMK) is a kit composed of five non-pharmacological interventions that have individually shown to reduce chronic pain. The kit consists of a topical analgesic (BioFreeze), kinesiology tape, thermotherapy (hot and cold), and specific low back

therapeutic exercises. The kit also contains behavioral components such as directions for obtaining a program buddy, setting goals, and utilizing a daily diary. These components will assist in compliance and commitment to achieve an individual-defined manageable pain level. Finally, an instruction booklet (Appendix B) will be included that will provide educational materials regarding all components. The NPMK is an individualized approach that is intended to compliment one's current treatment routine. Several different populations experiencing CLBP, including ADMP, can utilize the NPMK independently.

Proposed Evidence-based Solution

Several search engines have been utilized to obtain the literature regarding each of the five non-pharmacological interventions located in the NPMK. PubMed, CINHAL Plus, Cochrane Central Register of Controlled Trials, Cochrane Database of Systematic Reviews, and Google Scholar were all key databases that were used. Common search terms utilized within these databases were; topical analgesic, BioFreeze, kinesiology tape, thermotherapy, heat therapy, cold therapy, low back exercise, TheraBand, reduction of chronic low back pain, and chronic pain. Due to multiple interventions being used in the proposed project, several articles were reviewed and 35 were eventually utilized for the project and supporting evidence.

Topical Analgesic

Menthol is an ingredient that is commonly used in topical analgesics such as BioFreeze. The application of menthol is a form of cryotherapy, which decreases arterial blood flow to an affected site limiting inflammation (Thorlacius, Vollmar, Westermann, Torkvist, & Menger, 1998). Menthol, applied topically to the skin has been shown to stimulate thermoreceptors in the skin, similar to the effect of topical ice, leading to vasoconstriction and decrease in blood flow (Olive, Hollis, Mattson, & Topp, 2010).

In a randomized control trial (RCT) by Topp, Ledford, and Jacks (2013) there was a reduction in radial artery blood flow and patient discomfort with Menthol application. Another RCT by Zhang, Enix, Snyder, Giggey, & Tepe (2008) compared a group of individuals with low back pain who received chiropractic therapy two times a week with those who received chiropractic therapy two times a week and applied menthol ointment three times per day. The experimental group that utilized the menthol gel reported a significant pain reduction compared to those who only received chiropractic adjustments. Finally, a third article and triple blind RCT, tested a topical menthol product on workers with chronic and neuropathic pain of the arm and hand (carpel tunnel syndrome). The experimental group received the menthol treatment during their workday, while the control group received a placebo at the same time. The outcome showed a greater reduction in pain within the experimental group, proving that the non-pharmacological menthol product was effective in managing the subject's pain (Sundstrup et al., 2014).

Kinesiology Tape

Various applications of tape have been used to provide stability and support to injured areas of the body. Therapeutic taping with kinesiology tape involves a thinner, more elastic tape than conventional tape, which can be stretched 120% to 140% of its original length. The tape is attached to the skin, and allows for less mechanical restraint and restriction of mobility than conventional tape (Castro-Sánchez et al., 2012; Kase, 2003). The application of kinesiology tape is described to promote normalization of muscular function, increase lymphatic and vascular flow, reduce pain, and help correct possible joint misalignments (Kase, 2003).

Lim and Tay (2015) conducted a systematic review and meta-analysis that analyzed 17 RCT's focusing on chronic pain and disability greater than four weeks. Through their analysis they found that the use of kinesiology tape to be beneficial compared to other minimal

interventions such as no taping or sham taping applications. They also found that kinesiology taping in conjunction with other therapies such as exercise has assisted with a reduction in musculoskeletal pain, rather than exercise alone. Bae, Lee, Oh, and Kim (2013) conducted a RCT that compared CLBP patients who received the application of kinesiology tape and physical therapy to CLBP who received only physical therapy. These researchers recognized that individuals with CLBP have poor control of postural muscles due to changes in muscle coordination and neural transmission due to pain. The results of this study indicated that subjects who received kinesiology tape and physical therapy reported reduced pain, better postural control, and better movement. In a similar study, other investigators (Castro-Sánchez et al., 2012) reported that CLBP patients who received the kinesiology tape application decreased their disability and pain, and reported greater muscle endurance than the control group who received a sham tape condition. Finally, consistent with the previous findings, Homayouni et al. (2016) applied kinesiology tape to subjects suffering with pes anserinus tendino-bursitis and compared it to a control group who received non-steroidal anti-inflammatory medication and physical therapy. Both groups reported reductions of pain and swelling. The experimental group with kinesiology tape however, had significantly more success showing the greatest reduction in pain and swelling following treatment.

Thermotherapy

Thermotherapy is the application of either heat or cold to the skin and has been a long-standing treatment modality for a number of physical ailments (Malanga, Yan, & Stark; Petrofsky, Laymon, Alshammari, & Lee, 2016). Heat has been shown to increase healing by promoting blood flow to the applied area, as well as reducing pain (Malanga et al., 2015). In a randomized double-blinded control trial by Petrofsky, Laymon, Alshammari, and Lee (2016)

low-level continuous heat was utilized in conjunction with home exercise and physical therapy on the knees. This intervention resulted in better pain control, a significant increase in active range of motion (AROM) and strength, and greater home exercise compliance. In a RCT by Dehghan and Farahbod (2014), heat and cold therapy with the addition of naproxen were tested on two separate groups who experienced low back pain within four weeks. A third group was tested only taking naproxen. The study concluded that the application of thermotherapy and pharmacologic treatment (naproxen) could relieve pain in patients with low back pain more than naproxen alone. Furthermore, it determined that heat relieved pain even more so than the cold therapy group.

Thermotherapy also includes cryotherapy or cold therapy, this involves the application of ice or another low-temperature substance to the skin. Cold therapy works by removing heat from the body causing a decrease in tissue temperature and blood flow as a result of vasoconstriction (Petrofsky et al., 2016). This process, reduced tissue metabolism, inflammation, oxygen utilization, and muscle spasm (Nadler, Weingand, & Kruse, 2004). One RCT interprets the use of cryotherapy as not only being for acute pain control, but also to facilitate exercise during the rehabilitation process (Myrer, Measom, & Fellingham, 1998). Another, RCT evaluated subjects who had experienced either back or neck strains. In this study all subjects received a dose of ibuprofen, but were also separated into two groups, one that received a 30-minute application of heat and one that received a 30-minute cold pack application applied to the strained area. The study describes a noticeable improvement in pain, however the improvement is seen among both heat and cold application groups. The study also mentions that the majority of participants were satisfied with their pain reduction to a point where they would use the same therapy if injured again (Garra et al., 2010).

Exercise

Various forms of exercise have been utilized to manage CLBP including aerobic exercise, muscle strengthening, and stretching and flexibility exercises (Hayden, van Tulder, Malmivaara, & Koes, 2005). Aerobic exercise increases blood flow to the low back improving the healing process and reducing the stiffness that contributes to CLBP (Hayden et al.). It also has been shown to increase the body's natural production of endorphins, causing a similar chemical reaction that is elicited when taking actual pain medication (Ullrich, 2009).

Furthermore, CLBP patients tend to restrict their trunk movement to reduce their pain in the lumbar-sacral area, this reduces core strength and increases lumbar instability resulting in low back pain (Danneels, Vanderstraeten, Cambier, Witvrouw, & De Cuyper, 2000).

Considering these concepts, exercise to activate and strengthen the abdominal muscles is crucial for supporting the lumbar spine to reduce pain (Amit, 2013). In addition, stretching the soft tissues in the back, legs, and buttock can help to mobilize the spine, resulting in an increase in range of motion and also assisting in reducing back pain (Ullrich, 2014). Increased range of motion assists with patient's movement and activities of daily living, as these everyday activities require complex movements of these areas (Li, McClure, & Pratt, 1996). Hayden, Van Tulder, Mamivaara, and Koes (2005) analyzed 43 trials including RCT's and determined that exercise therapy reduced pain and functional limitations in those with CLBP. In another systematic review assessing the effects of exercise by Gordon and Bloxham (2016), muscular strength programs, flexibility, and aerobic exercise were found to be individually beneficial for non-specific CLBP. While the review determined each intervention successful, it also noted that future study should be aimed at combining the three elements of muscular strength, flexibility, and aerobic exercise into one program, a current limitation.

Behavioral

A number of factors have been found to affect an individual's decision to engage in recommended health behaviors including treatments for CLBP. Self-efficacy, conceptualized by Bandura (2012) is the confidence that one has to successfully engage in behaviors that lead to desired outcomes and is an important predictor of health-related behaviors. Self-efficacy to manage pain has been demonstrated to be an important predictor of an individual adopting behaviors that reduce their chronic pain (Wright & Schutte, 2014). Other investigators have found that a patient's self-efficacy to manage their pain predicts future functional ability (Craig et al., 2013; Gard & Larsson, 2003; Sullivan, Feuerstein, Gatchel, Linton, & Pransky, 2005). Furthermore, an individual's beliefs and attitudes also contribute to their decision to change their behavior in order to manage their pain, including anticipated benefits of and barriers to performing the behavior change (Mannion, Wieser, & Elfering, 2013).

In a systematic review by Jordan, Holden, Mason, & Foster (2010) the fore mentioned behavioral components are recognized to impact compliance and the success of the individual. Another RCT by Friedrich et al. (1998), an exercise program combined with a motivational program was compared to only an exercise program among those who suffer from CLBP. The study resulted in greater adherence to the exercise program and more frequent exercise among the study group that received the motivational program. Finally, in a RCT, an adherence-focused exercise program with an exercise instruction booklet also proved to demonstrate greater adherence and more minutes exercised than the non-adherence focused exercise group (Hughes et al., 2004). This study specifically notes the relation of adherence to Bandura's concept of self-efficacy (2012). The authors targeted subject's confidence in the intervention as well as the ability to maintain the exercise even in the presence of barriers. The success of the intervention

group highlights the importance of addressing health-related behaviors (Bandura, 2012; Hughes et al., 2006).

Aims/Anticipated Project Outcomes

This non-pharmacological pain management project was anticipated to have several short-term and long-term outcomes. Due to the direct and immediate application of the interventions, the short-term outcomes had the potential to occur as early as the subject started utilizing the interventions. These desired outcomes consist of a decrease in pain level and an increase in functional ability with the utilization of the subjects chosen format of interventions. It also includes patient compliance with their format of intervention utilization as documented on their daily diary entry.

There are three long-term outcomes regarding this project that were attainable starting at four weeks. The first outcome was that pain level will be better than the patient's original pain level as determined by the Numeric Pain Rating Scale (NPRS). The second, functional ability & ability to perform duties will be improved as determined by the Patient Specific Functional Scale (PSFS). Lastly, the patient will utilize a minimum of two of the five non-pharmacological interventions daily as documented on their daily diary entry.

Anticipated Project Impact

Considering the significance of CLBP within the military and the impact that the condition has on military personnel, it was possible that the NPMK would have a significant overall impact. As previously mentioned patients were anticipated to describe a decrease in pain and an increase in functional ability. These results could therefore have even further implications, including the ability for military personnel to function to the best of their ability, continue in their current units, and overall retention in the military.

Methods

Evidence Based Project Model

The Iowa Model of Evidence-Based Practice to Promote Quality Care (Titler et al., 2001) is a model that guides the evidence-based practice (EBP) change process. The goal of the model is to attain beneficial patient outcomes utilizing EBP. The model has been used successfully to guide a multitude of practice changes in various multidisciplinary studies. The model begins by asking for the identification of a problem or knowledge focused trigger. It then continues through a series of steps or “feedback loops” that identify whether or not the problem is a priority to the organization, if sufficient evidence is available, determines if a change is appropriate to adopt through pilot study, institutes the final change, and then disseminates the results from the change (Melnik, 2015).

The Iowa Model of Evidence-Based Practice to Promote Quality Care provided direction and guidance for this CLBP management project. The model incorporates “feedback loops” which helped identify the importance of addressing CLBP and acceptable treatment options within this military setting.

Project Approval

This EBP project was implemented within an active military unit and diverse population of military personnel located in the Southwest United States. Approval was granted from the unit’s senior officer as well as the Navy Medical Center. IRB approval was acquired through the study University.

Program Development and Implementation Timeline

The implementation of the NPMK was conducted in a sequence of steps and activities. A flier (Appendix A) was posted at the medical unit and sent through email to the unit’s medical

staff. This flier sought individuals who were experiencing chronic musculoskeletal pain of the low back. The flyer also outlined the purpose of the project and participant involvement.

Interested individuals were instructed to contact the project coordinator to discuss inclusion and exclusion criteria and to set up an initial meeting if eligible. Inclusion criteria included active duty military or retired military working on base as a civilian employee, being over the age of 18, reporting chronic musculoskeletal pain of the low back occurring longer than 12 weeks.

Individuals were excluded from the project if they reported any contraindications in engaging in moderate exercise or allergies to menthol or elastic tape. At the initial meeting, baseline data were collected (demographic questionnaire, functional testing, and PSFS) and the non-pharmacological kit was provided for the patient. The patient was then educated on how to use the kit and complete the diary for the following four weeks. Data were collected for all participants enrolled in the project at three time intervals including at the initial meeting, at one week, and four weeks after the initial meeting.

Intervention

The contents of the kit included four modes of non-pharmacological interventions including; Biofreeze, Kinesiology Tape, TheraPearl (hot and cold thermal therapy), and Therabands for exercise and stretching. The project coordinator reviewed the contents of the kit and how to use each of the four interventions with each patient at the initial meeting (Appendix B). An instruction booklet outlining all instructions was also provided in written form (Appendix B). Patients were instructed to continue to follow their current management of pain along with the use of the kit. Furthermore, they were asked to attempt at use of all interventions daily and to evaluate which component worked best for their pain and lifestyle along with their existing routine. The final component of the NPMK included materials for behavioral techniques

directed at maintaining compliance with the interventions and the patient's routine (Appendix B). During the initial meeting, patients were informed about the recommended use of the behavioral techniques including setting goals, working with a buddy, and maintaining a graph of their progress. To foster these techniques and monitor progress, patients were instructed to complete a simple daily diary for the four weeks recording average daily pain, interventions used, and pain medications taken (Appendix F).

Data Collection

Demographic information (age, gender, position, years served, duration of back pain, and acceptable pain level) was collected from all patients at baseline (Appendix C). At baseline, week one, and week four all participants completed the same data collection sequence conducted by the DNP student to evaluate the patients pain and physical functioning (Appendix E). This sequence consisted of three functional tasks included a sit and reach test, timed plank, and dead-lift. The collection sequence also included a fourth tool, the PSFS to measure change in functional ability over the duration of the four weeks (Appendix D). During the duration of the four weeks data were also collected in the instructed daily diary as previously mentioned. The diary documented their average daily pain rating, interventions used, and pain medication consumed by the patient (Appendix F). Finally, an exit interview reporting the benefits and limitations of the NPMK was also completed at week four (Appendix G).

The first test of the data collection sequence, the sit and reach test, is a common test that is used to measure flexibility of the low back and hamstring muscles (Cuberek, 2013; Wood, 2008). This test was performed uniformly for all patients. In a seated position with legs extended, the patients heels were placed at the 15-inch mark of a measuring tape that was running parallel between both legs. They were then asked to place one hand over the other and

bend forward reaching down the measuring tape as far as possible while keeping their legs straight. This therefore elicited a stretch of both the low back and hamstrings. The furthest measurement reached out of three attempts was then recorded (Cuberek, 2013; Makeoverfitness, (n.d)). Finally, the patient was then asked their level of pain while performing the movement using the standard NPRS. This scale measures pain on a numbered scale from zero to ten. Zero refers to no sensation of pain and ascends to ten being the worst possible imaginable pain (Williamson & Hoggart, 2005).

The second test in the sequence that was utilized to determine the benefit of the NPMK is a deadlift. A deadlift evaluates strength of the core, gluteus, and low back muscles (Graham, 2000). This exercise is done in one repetition and weight is determined using the Deadlift Strength Standards chart at the Novice level in accordance to weight, age, and gender (Appendix E) (Rippetoe, 2006) (killustrated.com, (n.d.)). Prior to the assessment an instruction and demonstration of proper deadlift technique was reviewed (Graham, 2000). After the exercise was performed the patient was then asked to report their level of pain using the standard NPRS (Williamson & Hoggart, 2005).

A timed plank was the third functional test that was evaluated at the three data points. A plank tests the strength of the core and back muscles. This was performed by holding oneself in push-up position with arms bent at 90 degrees, resting on their elbows holding the body in a straight line (Strand, Hjelm, Shoepe, & Fajardo, 2014). The patient was instructed to hold the plank as long as possible. Two data points therefore came from this assessment, including time that the plank was held and again pain level in accordance to the NPRS (Williamson & Hoggart, 2005).

The final assessment tool that was used was the PSFS (Appendix B). This tool assesses activity limitations in relation to the patients CLBP. The PSFS has been used in several other projects and studies to evaluate individualized functional tasks in relation to their impairment (Horn et al., 2012; Stratford, Gill, Westaway, & Binkley, 1995). The patient was asked to describe specific activities in their daily life that are impacted by their condition, they were then asked to rate this impairment on a scale of zero to ten, with zero being that they are unable to perform the activity ascending to ten, in which they are able to perform the activity with no difficulty as they were prior to their injury (Stratford et al., 1995).

Data Analysis

Data analysis to address the purpose of the project occurred in two steps. During the first step data were transcribed from data collection sheets to an Excel spreadsheet. Data on this spread sheet were checked against the original data collection sheets for accuracy. Following verification of the data entry, descriptive statistics were performed on the demographic data in order to describe the group participating in the project and support the external validity of the project. Repeated measures ANOVA statistics were then calculated to assess change in pain and functional ability over the three data collection points. Any significant ($p < .05$) changes in any of these outcome variables were further explored through Tukey post hoc comparisons. Descriptive statistics were then calculated on the compliance data with the components of the pain management kit to determine the degree of exposure the patients chose with the five components. Finally, qualitative data collected during the exit interview was entered into a word document for evaluation and themes in the responses were summarized.

Results

Of the originally proposed 25 participants 14 (56%) were initially enrolled and of this number 11 (79%) completed the entire four-week program. Three patients were lost to follow-up or did not complete the four-week program. Of those 11 participants who did complete the protocol all of them reported CLBP of greater than 12 weeks duration with an average duration of $37.1 \text{ months} \pm 57.32$. The reported acceptable pain level among the participants was 3.82 ± 2.0 . A majority of the patients were male ($N = 9, 82\%$) and two females ($N = 2, 18\%$). The average age of the sample was 40.55 ± 8.95 . Ten of the 11 patients were current active duty in the military and one was retired and now a civilian employee. The average years served active duty was 19.59 ± 8.18 .

Table 1 indicated the measure of pain and functional ability at the three data collection points being compared using the repeated measures ANOVA.

Table 1. Outcome Measures Over Time

Outcome measure	Baseline Mean \pm SD	1-Week Mean \pm SD	4-week Mean \pm SD
Sit & Reach (cm)	35.77 ± 7.37	39.64 ± 7.94	$43.91 \pm 6.77^*$
Timed Plank (seconds)	155.36 ± 88.75	152.64 ± 73.68	176.72 ± 96.89
PSFS	6.09 ± 2.1	6.465 ± 2.07	$7.97 \pm 1.69^*$
Pain Rating During Sit & Reach	3.30 ± 1.86	2.40 ± 1.72	$1.65 \pm 1.94^*$
Pain Rating During Timed Plank	3.50 ± 2.46	3.20 ± 1.86	2.95 ± 2.01
Pain Rating During Dead Lift	3.27 ± 2.28	2.55 ± 2.46	2.27 ± 2.80

Note; * indicates a significant ($p < .05$) change from baseline measure

Average distance reached when performing the sit and reach improved from baseline (35.77cm) and week one (39.64cm) to week four (43.91cm). As the timed plank determined no difference in time held, it did depict an upward trend from week one with an average of 152.64

seconds held to week four with an average of 176.73 seconds held. Finally, the PSFS was measuring functional ability resulted in no change between baseline and week one, but a reported positive change by week four averaging 6.09 at baseline to 7.97 on the scale at week four.

A repeated measures ANOVA was conducted on pain during the three functional tests. The sit and reach resulted in a statistically significant change in pain from baseline averaging 3.3 and then 1.65 at week four on the NPRS. Both deadlift and timed plank trended in the downward direction over the four weeks.

Table 2 presents the compliance data with the components of the pain management kit. This table indicates that the most frequently used component of the kit was exercise.

Table 2. Average Pain Management Components Used Per Week of The Project

Pain Management Kit Component	Mean \pm SD	Maximum	Minimum
Topical Menthol	3.13 \pm .18	7.0	0.0
Kinesiology Tape	2.68 \pm .75	7.0	0.0
Thermal Therapy	3.43 \pm .28	7.0	0.0
Exercise	5.16 \pm .41	7.0	2.0

Compliance varied weekly among the interventions. Exercise had the greatest level of compliance each week averaging 5.16 times per week. The second most commonly used intervention was thermal therapy at 3.43, followed by Biofreeze at 3.13, and finally, least used Kinesiology Tape at 2.68 times per week.

Qualitative data was collected from the exit interview conducted at week four. This data was in response to patient recommended changes in the kit, what they found most valuable, and overall impression of the NPMK. Among the various responses ADMP reported that the kit was

“versatile,” “helped with general pain and recovery,” and was “convenient allowing for home exercise and travel.” One of the participants noted that he did not know that “exercise could benefit his back problem not inhibit it.” Finally, some of the recommendations was that they “did not necessarily feel as if the Kinesiology Tape was beneficial or needed to be included,” and that “a massage roller may be beneficial.”

Cost/Benefit Analysis

The purpose of this project was to promote the ability for ADMP who suffer from CLBP to function to the best of their ability and at their required duty standards. This was attempted by assisting in controlling pain and increasing functional ability through the use of the NPMK. The average cost to train an active duty soldier has been determined to be \$35,000 (Thomas, 2004). For more specialized soldiers such as Navy Seals costs can go upwards to \$500,000 (Gaskell, 2009). The success of this project will promote the retention of soldiers, prevent the waste of training funds, eliminate further need for additional medical treatment, and promote the soldier’s overall well-being.

For this specific EBP project and cost analysis, the cost benefit will be evaluated looking at the average cost to train a standard soldier (\$35,000). It was estimated that the total cost of the resources and kit over the four-week project duration was \$50.00 per person. Considering this, if the utilization of the NPMK were to prevent military personnel dropout, the cost savings therefore would be astounding at \$384,450.00 (Table 3). Due to the resources being at no cost for this specific EBP project however, the potential savings would be \$385,000.00.

Discussion

The current findings of this project indicate that use of the NPMK by ADMP reduces pain and increases functional ability. A common trend between both functional tests and pain levels indicates that the intervention was most effective with commitment and compliance for

more than one week. While immediate benefits may have been noticeable with some patients, it was the compliance with the routine that resulted in the greatest benefit. This was similar in the previously mentioned article by Jordan et al. (2010) that determined the greater the compliance, the greater the success of the patient.

Speaking with those interested in participating, patients, and medical staff, there appeared to be a misconception among the military personnel that reporting injuries would go on their medical record and could inhibit duty assignment. As this notion was inaccurate as there was no direct communication with the patient's permanent medical record, this may have impacted enrollment numbers. Furthermore, this concept may have also been directly related to the high average age and years served, as those who were more senior ranking seemed to be understanding of this and/or have less concern for possible impact on medical records as they were approaching retirement.

While the quantitative results of the project depicted positive trends in pain and functional ability, the qualitative data that was collected at the time of the exit interview was also beneficial. This data supported both the use of the interventions in the NPMK kit and the education that was provided. For example, correcting one participant's perception that he should refrain from exercise due to his condition, but rather should continue some form of movement and exercise as the literature and guidelines recommend could help his CLBP (Gordon & Bloxham, 2016; Hayden et al., 2005; Qaseem et al., 2017). The positive qualitative feedback alone, supported the implications of this project and the benefits alternative nonpharmacological pain management interventions and the proper education of their use for CLBP.

Sustainability/Implications for Practice

The positive effects of this NPMK can impact the ADMP population with CLBP. The resources within the kit are commonly found in military facilities or can easily be obtained by the individual in retail pharmacies or stores. The interventions can therefore continue to be implemented by those who are treating CLBP and used by those who are affected by CLBP in the military setting.

Finally, while the results of this EBP project can be beneficial for the military, implications may translate to the civilian population who suffer from CLBP within our country. Healthcare providers can easily recommend the interventions within the kit as a non-opioid treatment option to manage CLBP. Furthermore, the accessibility and ease of obtaining the intervention products can easily be sought out and applied by the average person.

Limitations

While several encouraging findings resulted from this EBP project, there were multiple limiting factors that could potentially affect the validity of the findings. First, the sample size was small at 11 patients. The small sample size resulted in a limited amount of data, which may have inhibited trending progressions from reaching significant effect sizes. The second potential limitation was the variable physical conditions of the patients. This may have been related to the higher average age (40.55 ± 8.95), years served (19.59 ± 8.18), and duty position of participants who presented for the project. While several of these patients were physically active with previous or current deployments and in good physical condition, several were in administration and in leadership positions which do not require peak physical conditions. Finally, during the course of the four-week intervention period, data collection was intended to be completed both at day seven (week one) and day 28 (week four), this however was not always practical due to the

rigorous and conflicting schedules of the ADMP. This therefore could have captured data at slightly variable time points and could have impacted precise outcome.

Conclusion

CLBP is not only a significant problem among the civilian population within the United States, but is also among the ADMP. This therefore, has left a need for a resolution that can provide pain relief and enhanced functional ability to this group of individuals. The components of the NPMK; Biofreeze, Kinesiology tape, thermotherapy, exercise, and behavioral components, offer an individual the opportunity to combine non-pharmacological, efficacious components to their current treatment routine. This can provide a safe and enhanced pain-relieving effect, and lead to the ultimate goal of allowing those who serve in the United States Military to function to the best of their ability.

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Table 3

Cost/Benefit Summary of EBP Project

Resources	Cost	Rationale
Non-pharmacological pain management kit (BioFreeze, TheraPearl, Theraband, Kinesiology tape, educational materials)	\$0	Required for 5 non-pharmacological interventions. Educational and written behavioral materials included in kit. These materials were provided through a grant.
Patient Education	\$0	No Cost: Performed by DNP Student
Recruitment (flyers) - 100 copies	\$0	Posted for CLBP recruitment. Budgeted through grant funds.
Data Collection Forms - 25 copies	\$0	Used by DNP student to collect data at baseline, week 1, and week 4. Budgeted through grant funds.
Clinical Site/Evaluation Tools	\$0	No Cost: all evaluation tools, weights, matts, fitness equipment provided at clinical site
Benefit	Cost	Rationale
Soldier Retention - 11 soldiers x \$35,000 in training costs	\$385,000.00	Average cost to train each soldier who is expected to be serving at full capacity.
Cost Savings 11 military personnel \$385,000 (training costs – resource costs)	\$385,000.00	Potential savings for retaining 25 healthy full functional active duty personnel

Appendix A

Do you suffer from chronic low back pain?



Heidi Sterling, RN, Doctoral Nurse Practitioner student from the University of San Diego is conducting a project titled **Chronic Low Back Pain Management** in order to determine if a non-drug pain management kit can help:

- Decrease Low Back Pain
- Promote Greater Functional Ability
- Assist with Desired Level of Unit Participation

If you have low back pain lasting greater than 4 weeks,
you qualify for this FREE program

Location – on site assessment at Navy Amphibious Base Coronado

Project:

- No prior medical screening required for inclusion
- Visit the clinical site 3 times for 15 to 45 minutes, over 4 weeks
- Get a **FREE** non-drug pain management kit including Biofreeze®, Kinesiology Tape, thermotherapy, low back exercise, and behavioral interventions
- Complete questionnaires and a physical functioning test along with a simple daily diary

If you are interested in learning more about this project contact
Heidi Sterling, RN, DNP Student
(619) 886-5611
pain.relief.toolkit@gmail.com



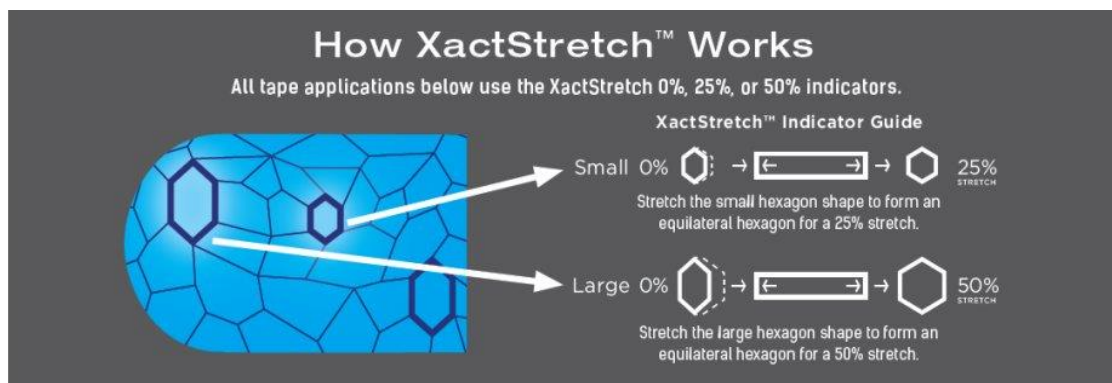
Appendix B

Interventions:

1. **BioFreeze** (roll on): Apply to affected area in the morning and as needed throughout the day in response to pain. Apply prior to engaging in training exercises or any other moderate intensity activity up to 4 total times per day.



2. **Kinesiology Tape:** Apply to skin over painful area stretching tape at 25%-50% tension. Reapply every 3 days or as needed when tape fails to adhere >80%. Tape should remain in place at all times. SEE INSTRUCTIONS

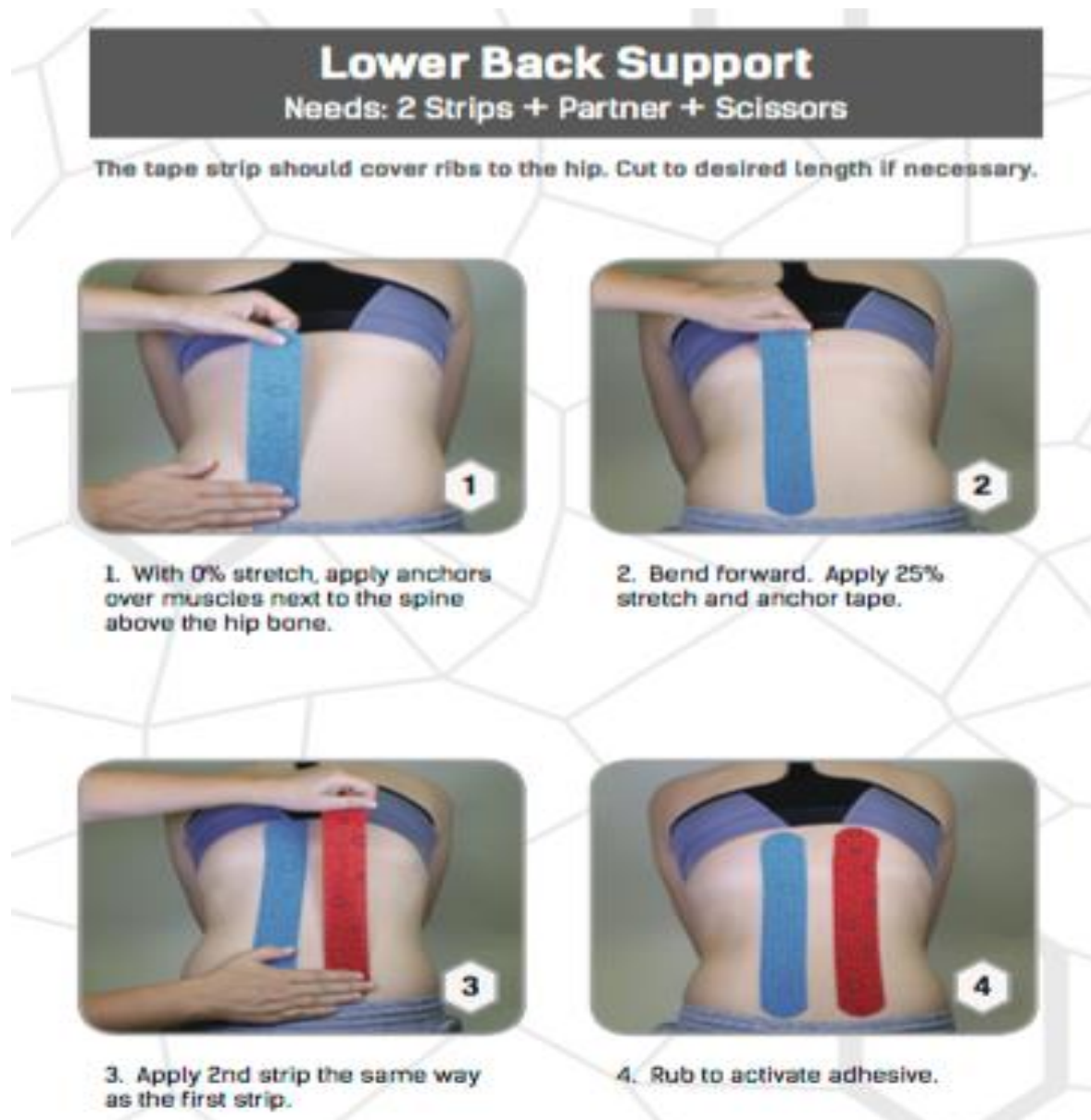


Before Application:

1. Wash area to remove oil, dirt, creams or lotions
2. If possible remove hair from application area
3. Apply at least 60 minutes before exercising, showering, or exposing to water

Standard Tapping Application Guidelines:

1. Break paper through tape and peel away backing without touching the adhesive.
2. Always apply the last 1-2 inches of tape without any stretch. Do not overstretch the tape.
3. After applying, rub the tape toward each end to further activate the adhesive.
4. Tape removal: remove tape slowly, do not rip tape off skin.



3. **Thermal Therapy** [Warm or cool TheraPearl, or other ice/heat pack]: For cold TheraPearl freeze for at least 2 hours. Apply following engagement in exercise or any other moderate intensity activity for up to 20 minutes at a time, remove for a minimum of 20 minutes, and reapply as needed. For warm TheraPearl, heat for 65 seconds in a 700 watt microwave, 55 seconds in a 1000 watt microwave, and 45 seconds in a 1250 watt microwave. Test pack

temperature, heat for an additional 5 seconds as needed. Apply warm TheraPearl prior to physical activity for 20 minutes.



4. **Exercise Training:** Exercise training includes flexibility and strength training specific exercises for the low back. Flexibility exercise will be performed 3 days per week and strength exercises will be performed on 3 alternate days with a seventh day of rest (Figure 2). Strength exercises will initially be with gravity resistance and progress to resistance using a variety of TheraBands that will be prescribed to the participant.

Flexibility: 3 exercises performed for 3 days per week. There will be 12 total days of flexibility exercise during the 4 weeks. Hold each position for 15-30 seconds and repeat each exercise 3 times in one session.

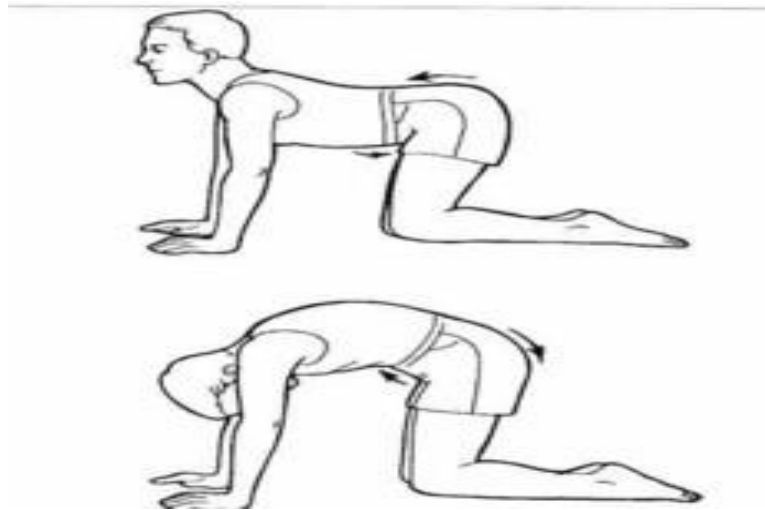
a) Sit and Reach Hamstring Stretch

- i. Sit on the floor with your right leg extended in front of you and your toes pointing to the ceiling. Your left leg should be bent and relaxed on the floor with the sole of the left foot facing the right thigh. Lean forward at your waist to bring your upper body down toward your right leg. Keep your back straight as you come down and bring your chest down to the leg. Come down until you feel a light stretch in the back of your right leg. Switch legs and perform same stretch on the opposite leg.



b) Cat and Camel Back Stretch

- i. Get down on your hands and knees. Let your stomach sag, allowing your back to curve downward. Hold this position for 5 seconds. Then arch your back and hold for 5 seconds.



c) Piriformis Stretch

- i. Lying on your back with both knees bent, rest the ankle of one leg over the opposite knee. Grasp the thigh of the bottom leg and pull that knee toward your chest. You will feel a stretch along the buttocks and possibly along the outside of your hip on the top leg. Switch legs and perform same stretch on opposite side.

Piriformis Stretch:

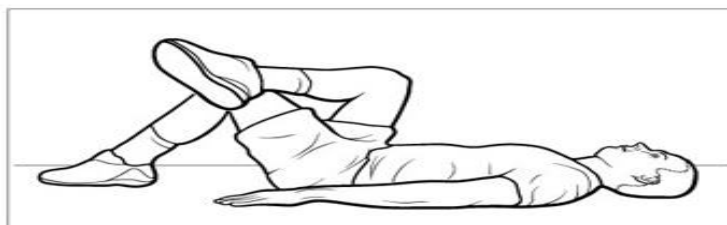


Fig. 1

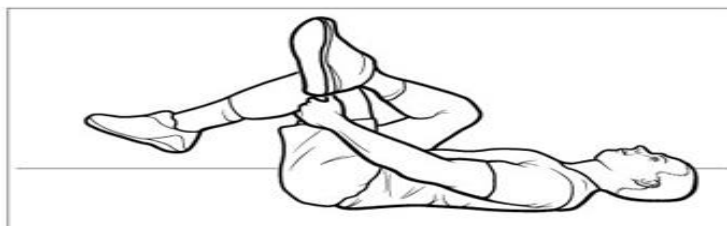



Fig. 2

Strength: 4 exercises performed 3 days per week. There will be a total of 12 days of strengthening exercise during the 4 weeks performed with Theraband CLX. Theraband CLX is a form of Theraband that provides unique grip loops at the end of each band allowing for more versatility and better grip. Exercises are initially demonstrated against gravity and then progress starting with the green Theraband CLX (Figure 1). The number of sets and repetitions that

correlate with each day and color of Theraband are explained in Figure 2. You might find that you need a different color for the various exercises. If you can easily complete more than 8 repetitions with that color, then you can move to the next higher level of resistance until you find a color in which you can complete 8 repetitions with minimal discomfort. Maintain that level (color) until you find that you can move above the prescribed number of repetitions for that week.

- **The correct level of resistance** is defined as being able to perform the prescribed number of sets and repetitions with full range of motion and in proper body alignment.
- **A level of resistance that is too difficult** is defined as not being able to perform the prescribed number of sets and repetitions with full range of motion and in proper body alignment or without stopping.
- **A level of resistance that is too easy** is defined as being able to perform more the prescribed number of sets and repetitions with full range of motion and in proper body alignment.

Figure 1.

Color of Theraband	Level of Resistance	
Green	Heavy	
Blue	Extra Heavy	
Black	Special Heavy	
Silver	Super Heavy	
Gold	Maximum	
		Lightest
		Heaviest

- a) Loop Bridge and Hip Abduction in Supine/Pelvic Tilt
- Loop a medium band around pelvis with feet shoulder width apart. Holding a grip loop in each hand lift rear off mat while pushing knees outward toward band. Hold and slowly return.



b) Lumbar extension in long sitting

- i. Sit on floor with knees straight and center of band around the feet. Grasp each grip loop at the ends of the Theraband at chest level. Keeping your back straight and upright, lean backward away from your feet. Don't arch your back. Hold and slowly return.



c) Leg Extension in Quadruped

- i. Begin in quadruped position on elbows and knees. With middle of the Theraband around your foot, stabilize the ends by holding the grip loops with your hands on the floor. Extend leg backward, keeping your back straight. Hold and slowly return



d) Standing Lateral Arm Raise

- i. Place one foot on the center of the Theraband, with a closed handgrip and thumbs pointed upward begin raising arms to shoulder level, maintain a 30-degree angle in front of your body. Be sure not to shrug your shoulder and keep a straight back. Hold briefly and return to starting position.



5. **Behavioral Component:** Behavioral components include setting goals, working with a buddy, and keeping a graph of their progress. It is not required that all three of these are performed, however we recommend trying all three techniques and then selecting the one(s) that work for you.

- a) Set realistic goals and milestones to progressing toward those goals

- Realistic goals are ones you can measure and achieve within a reasonable amount of time
 - Share your goals with others, post them on the refrigerator
 - Celebrate achievement of weekly goals
 - Anticipate and plan for setbacks – set a schedule and a “back up” schedule
- b) Working with a buddy (spouse, friend, child)
- Builds commitment to continuing with your pain management program
 - Identify a buddy who will help you maintain and monitor your pain management program includes setting goals and keeping track of your progress
- c) Keep a graph of your progress.
- Graphing or keeping a record of your progress will allow you to “see” your progress with your pain management program
 - Share this graph with your pain management buddy

Figure 2. Recommended Intervention Schedule. Behavioral, Kinesiology Tape, Biofreeze®, and thermotherapy should be used daily in addition to flexibility, strength, and rest days.

Day	Exercise	Sets x Reps	Resistance
1	Strength	3x8	Gravity (no band)
2	Flexibility		
3	Strength	3x8	Green Band
4	Flexibility		
5	Strength	3x10	Green Band
6	Flexibility		
7	Rest Day		
8	Strength	3x12	Green Band
9	Flexibility		
10	Strength	3x8	Blue Band
11	Flexibility		
12	Strength	3x10	Blue Band
13	Flexibility		
14	Rest Day		
15	Strength	3x12	Blue Band
16	Flexibility		
17	Strength	3x8	Black Band (if tolerated)
18	Flexibility		
19	Strength	3x10	Black Band
20	Flexibility		
21	Rest Day		
22	Strength	3x12	Black Band
23	Flexibility		

24	Strength	3x8	Silver Band (if tolerated)
25	Flexibility		
26	Strength	3x10	Silver Band
27	Flexibility		
28	Rest Day		

Appendix C: Demographic Questionnaire

Participant Name _____ Date _____

Phone number 1 _____ Phone number 2 _____

Surgery Type _____ Date of Surgery _____

1. Gender (circle): Male Female

2. Age _____

3. What is your occupation? _____

For how many years? _____

4. Do you regularly engage in exercise at least once per week?

No Yes _____ Type/amount/frequency

5. How long have you experienced pain in [location]? _____

6. Since your Surgery what is the average amount of prescription pain medication you have consumed per day?

Drug Name _____ Number of Pills _____

7. Indicate on the line below with an “X” what you believe is an acceptable level of pain that would allow you to carry on your desired activities of daily living

1.....10

Very Minor

Worst Possible

8. Do you have any previously diagnosed health problems:

Condition Diagnosed by a Physician	How long have you had this condition?	On the average day how do you treat this condition?
		Medications: OTC: Other Therapies:
		Medications: OTC Other Therapies:
		Medications: OTC Other Therapies:
		Medications: OTC Other Therapies:

[illegible]

Appendix D

The Patient-Specific Functional Scale

Participant Name _____

This useful questionnaire can be used to quantify activity limitation and measure functional outcome for patients with any chronic health condition.

Clinician to read and fill in below: Complete at the end of the history and prior to physical examination.

Initial Assessment:

I am going to ask you to identify at least three important activities that you are unable to do or are having difficulty with as a result of your [___Painful condition___]. Today, are there any activities that you are unable to do or having difficulty with because of your [___Painful condition___]? (Clinician: show scale to patient and have the patient rate each activity. Previous scores should not be disclosed to the patient).

Follow-up Assessments:

When I assessed you on (state previous assessment date), you told me that you had difficulty with (read all activities from list at a time). Today, do you still have difficulty with: (read and have patient score each item in the list)?

Patient-specific activity scoring scheme (Point to one number):

0	1	2	3	4	5	6	7	8	9	10
Unable to Perform Activity									Able to perform activity at the same level as before Injury or problem	

(Date and Score)

Activity	Baseline score	1-Week	4-Weeks	comments
1.				
2.				
3.				
4.				
5.				
Total [sum of activities scores /# of activities]				

Total score = sum of the activity scores/number of activities

Minimum detectable change (90%CI) for average score = 2 points

Minimum detectable change (90%CI) for single activity score = 3 points

Appendix E: Strength and Flexibility Testing**Sit and Reach Flexibility Test**

Test Day	Baseline	Week 1	Week 4
Distance Reached (cm)			
Pain Level (1-10)			

Plank

Test Day	Baseline	Week 1	Week 4
Time Held (seconds)			
Pain Level (1-10)			

Deadlift: according to Deadlift Strength Standards

Initial “untrained” weight to be lifted according to age and individual weight: _____

Test Day	Baseline	Week 1	Week 4
Weight (lbs)			
Pain Level (1-10)			

Deadlift Strength Standards



Men

Body Weight	Untrained	Novice	Intermediate	Advanced	Elite
114	95	180	205	300	385
123	105	195	220	320	415
132	105	210	240	340	440
148	125	235	270	380	480
165	135	255	295	410	520
181	150	275	315	440	550
198	155	290	335	460	585
220	165	305	350	480	585
242	170	320	365	490	595
275	175	325	375	500	600
319	181	335	380	505	610
320+	185	340	390	510	615
Over 40 years old					
114	85	155	175	260	330
123	90	170	190	275	355
132	100	180	205	290	380
148	110	200	230	325	415
165	120	220	255	355	445
181	130	240	270	375	475
198	135	250	290	395	485
220	140	260	300	415	505
242	145	275	315	420	510
275	150	280	325	430	515
319	155	290	330	435	525
320+	160	295	335	440	530
Over 50 years old					
114	75	135	155	230	295
123	81	150	165	245	315
132	85	160	185	260	335
148	95	180	205	290	365
165	105	195	225	310	385
181	115	210	240	335	420
198	120	220	255	350	430
220	124	230	265	365	445
242	130	245	275	370	450
275	135	247	285	380	455
319	140	255	290	385	465
320+	145	260	295	390	470
Over 60 years old					
114	55	105	115	170	220
123	60	110	125	180	235
132	65	120	135	195	250
148	70	135	155	215	275

Women

Body Weight	Untrained	Novice	Intermediate	Advanced	Elite
97	55	105	110	175	230
105	60	115	130	190	240
114	65	120	140	200	255
123	70	130	150	210	265
132	75	135	160	220	275
148	80	150	175	240	295
165	90	160	190	260	320
181	95	175	205	275	330
198	100	195	215	285	350
199+	110	195	230	300	365
Over 40 years old					
97	50	90	95	150	200
105	55	100	110	165	210
114	55	105	120	170	220
123	59	110	130	180	230
132	65	115	140	190	240
148	70	130	150	205	255
165	75	140	165	225	275
181	80	150	175	235	285
198	90	170	185	245	300
199+	95	175	200	260	315
Over 50 years old					
97	40	80	85	135	175
105	45	85	100	145	185
114	50	90	105	150	195
123	55	100	115	160	200
132	57	105	120	170	210
148	65	115	135	180	225
165	70	125	145	200	245
181	75	135	155	210	250
198	80	145	165	220	265
199+	85	150	175	230	275
Over 60 years old					
97	30	60	65	100	130
105	35	65	75	110	140
114	40	70	80	115	145
123	40	75	85	120	150
132	45	80	90	125	155
148	45	85	100	135	170
165	50	90	110	150	180
181	55	100	120	155	190
198	60	105	125	160	200
199+	65	110	130	170	210

Appendix F: Daily Pain and Treatment Diary

Name _____

Week: ONE TWO THREE FOUR

Day/Date	Did you engage in any treatment(s) for your pain today	Did you have pain today	Indicate with an "X" on the line below how severe your pain was today
1	NO: <input type="checkbox"/> YES: <input type="checkbox"/> BioFreeze <input type="checkbox"/> Elastic Tape <input type="checkbox"/> Thermal Therapy <input type="checkbox"/> Exercise <input type="checkbox"/> Pain Medication _____	NO YES	How severe was your pain today? 1.....10 Very Minor Worst Possible
2	NO: <input type="checkbox"/> YES: <input type="checkbox"/> BioFreeze <input type="checkbox"/> Elastic Tape <input type="checkbox"/> Thermal Therapy <input type="checkbox"/> Exercise <input type="checkbox"/> Pain Medication _____	NO YES	How severe was your pain today? 1.....10 Very Minor Worst Possible
3	NO: <input type="checkbox"/> YES: <input type="checkbox"/> BioFreeze <input type="checkbox"/> Elastic Tape <input type="checkbox"/> Thermal Therapy <input type="checkbox"/> Exercise <input type="checkbox"/> Pain Medication _____	NO YES	How severe was your pain today? 1.....10 Very Minor Worst Possible
4	NO: <input type="checkbox"/> YES: <input type="checkbox"/> BioFreeze <input type="checkbox"/> Elastic Tape <input type="checkbox"/> Thermal Therapy <input type="checkbox"/> Exercise <input type="checkbox"/> Pain Medication _____	NO YES	How severe was your pain today? 1.....10 Very Minor Worst Possible
5	NO: <input type="checkbox"/> YES: <input type="checkbox"/> BioFreeze <input type="checkbox"/> Elastic Tape <input type="checkbox"/> Thermal Therapy <input type="checkbox"/> Exercise <input type="checkbox"/> Pain Medication _____	NO YES	How severe was your pain today? 1.....10 Very Minor Worst Possible
6	NO: <input type="checkbox"/> YES: <input type="checkbox"/> BioFreeze <input type="checkbox"/> Elastic Tape <input type="checkbox"/> Thermal Therapy <input type="checkbox"/> Exercise <input type="checkbox"/> Pain Medication _____	NO YES	How severe was your pain today? 1.....10 Very Minor Worst Possible
7	NO: <input type="checkbox"/> YES: <input type="checkbox"/> BioFreeze <input type="checkbox"/> Elastic Tape <input type="checkbox"/> Thermal Therapy <input type="checkbox"/> Exercise <input type="checkbox"/> Pain Medication _____	NO YES	How severe was your pain today? 1.....10 Very Minor Worst Possible

Appendix G: Exit Interview: Subject reports benefits and limitations of the multimodal non-pharmacological Pain Relief Kit.

1. Which components of the Pain Relief Kit did you find useful in managing your pain and why?
2. Were you able to utilize any of the behavioral components including; setting goals, buddy system, or creating a chart?
3. Which components of the Pain Relief Kit did you NOT find useful in managing your pain and why?
4. What are some other recommendations you have for improving the contents of this Pain Relief Kit?

Resistance Training:

BioFreeze (roll on):

Kinesotape:

Thermal Therapy:

Behavioral Components:

- Set realistic goals and milestones to progressing toward those goals
- Working with a buddy (spouse, friend, child)
- Keep a graph of your progress.